GHG CREDENTIALS

The 3 most important factors for your hospitality project...



Experience





Experience













JMBM® ANDRO LINE ALOSPITAL HOSPITAL

JEFFER MANGELS BUTLER & MITCHELL LLP

The premier hospitality practice in a full-service law firm™

Global Hospitality Group®

Representative Clients

We owe these Credentials to our clients, who have provided us with challenging and interesting work throughout the years. We are grateful for the many opportunities that we have been given to participate in the dynamic hospitality industry. The *Representative Clients* list below will give you an idea of how JMBM's Global Hospitality Group® attorneys have helped clients big and small accomplish their goals. Our history of representing clients such as those named below with virtually every legal and business aspect involving the hospitality industry has resulted in our significant experience working on more than \$60 billion of hospitality transactions involving more than 1,300 properties in the United States and abroad.

Transaction Description

3Wall Development

Represented the company in a broad range of hospitality matters involving acquisition, financing, management, joint venture structuring and labor for the Sheraton Gunter Hotel in San Antonio, the Hilton Garden Inns in Rancho Mirage and Tampa, the Doubletree Tucson at Reid Park, and the Sheraton Four Points LAX in Los Angeles. Work also included NLRB arbitrations regarding neutrality agreement, collective bargaining with UNITE HERE and class action litigation involving the application of a service charge ordinance to the hotel.

Aareal Bank

Represented Aareal as lender in structuring and documenting hotel loans, including for an Embassy Suites in Anaheim and for two Doubletree Hotels (cross-collateralized and cross-defaulted) located in Bakersfield and Modesto, California.

ABA Development

Introduced company to capital provider, and advised on joint venture, acquisition, construction, construction loan and management agreements.

Accor/Sofitel

Represented Accor in evaluating and obtaining various entitlements and other land use rights for the development of a 4-star urban hotel in a major California urban center. Assisted company with its analysis and potential joint venture structuring in connection with the potential development of the hotel project. Also handled ADA, accessibility counseling and litigation defense.

Ambrose Collection

Assisted client in corporate structure, management policies and procedures, development of a master form of management agreement and acquisition matters.

American Golf/National Golf

Represented American Golf and National Golf as special counsel in connection with the \$1.1 billion sale of approximately 250 golf courses located around the world to a joint venture comprised of Goldman Sachs and Starwood Capital Group. The representation included complex real estate, environmental and lease issues. After the sale, represented the successor (buyer) in purchase and sale, site contamination, and environmental regulatory compliance and litigation matters throughout the United States.

Amresco Management

Represented Amresco in connection with 5 related bankruptcies for senior living properties located throughout California involving securitized debt in excess of \$30 million in a complex bankruptcy proceeding.

Amstar Group

Represented affiliate of Amstar in connection with formation and multi-state registration of fractional interest project in Telluride, Colorado

Anaheim GW

Advised on broad range of development, entitlement, financing, hotel mixed-use and timeshare structure matters (including master CC&Rs and construction loan) on large mixed-use development project in Anaheim, California. Project includes three hotels, waterpark, timeshare and more than 1 million square feet of themed entertainment retail.

Andrina Hospitality

Represented the company in corporate formation, structure of employment agreements and policies, negotiation of management agreements and analysis and evaluation of potential transactions.

Anschutz Entertainment Group

Special counsel on various hotel mixed-use and hotel management issues for Staples Center and LA Live!

Aozora Bank

Represented the bank in structuring and documenting a \$25 million loan for the acquisition and renovation of the Guam Hilton Resort & Spa, Tumon Bay, Guam, Micronesia. The loan involved complex cash management arrangements involving multiple cash collateral accounts and multiple cash management banks in four countries.

ARC Wheeler Equities

Represented client in connection with development of a W Hotel and Residences as part of a mixed-use development near Annapolis, Maryland.

ARV Assisted Living

Represented the then-largest senior living company in California in a variety of matters including financing, joint venture, labor and litigation issues.

Aspen-Murray Corporation

Represented Aspen-Murray on management issues on a number of luxury hotels.

Baltimore Convention Center

Represented the developer of the 850-room hotel known as the Grand Hyatt Baltimore, and the purchase by the joint venture of the existing 486-room Hyatt Regency Baltimore, including 100-year ground lease for a new hotel. Also worked on renegotiating the existing 35-year ground lease, city subsidies in the form of a nominal cost ground lease and abatement of property taxes. Provided advice on all aspects of development, joint venture and management agreement matters.

Bank of America

Represented Bank of America in the acquisition of a note secured by a 4-star urban hotel, as well as in a take-out and working capital loan secured by a refurbished 5-star luxury hotel. Represented the bank as lead lender for more than a dozen banks, including many Japanese lenders, on the Westin Kauai. This was the largest credit in the bank at the time and the project called on JMBM's hotel expertise in workouts, bankruptcies, insurance claims, litigation, taxation, joint venture and partnership structures, banking (including regulatory, participation, agency and MOF issues), labor, construction contracts, vacation ownership, and disposition. We also represented the bank in connection with its re-entry into the hotel market and have acted as counsel to the bank in connection with its efforts to make substantial hotel loans nationwide.

Bank of Hawaii

Advised the bank on various loan and lending issues, including advice regarding condo hotel lending and hotel mixed-use financing. Represented Bank of Hawaii and HSBC in structuring and documenting a bridge loan to a joint venture comprised of Marriott International, Exclusive Resorts, and Maui Land & Pineapple for the acquisition of Kapalua Bay Hotels & Villas looking toward a future large construction and min-perm

loan as part of an extensive renovation, repositioning and expansion of the resort facilities.

Bank of Nova Scotia

Represented the bank on loan participation matters and major hotel and destination resort construction loans, and advised the bank on a broad range of hotel lending matters. Representative transactions:

- Structured and documented original financing for Starr Pass Tucson development, and then structured and documented construction and mini-perm senior loan on J.W. Marriott Starr Pass Resort with complex intercreditor agreement and guaranties with Marriott as mezzanine lender and operator.
- Structured and documented construction and mini-perm loan on the Four Seasons Aviara development of a 350-room luxury destination resort and conference center with 18-hole Arnold Palmer golf course.
- Structured and documented for syndication a construction loan on Casa Del Mar Hotel luxury California beach-front hotel, conference and business center.
- Structured and documented syndicated construction and mini-perm loan with integrated interest rate protection on the Four Seasons Scottsdale 210-room, 5-star luxury destination resort with amenity and golf course use agreements.
- Structured and documented Marriott Renaissance-flagged 300-room hotel construction loan involving program enhancements and historic tax credits.
- Structured and documented a construction and mini-perm loan on the Kimpton hotel in Cupertino, California.

Bank United

Represented the bank on numerous senior living financings nationwide.

Baron Real Estate

Represented this investor in the acquisition and leasing of a Southern California beachfront restaurant.

Barrow Street Capital

Represented developer of major planned community with condo hotel and hotel mixed-use structuring, including entitlements and land use matters.

Belmont Hotel Investments

Advised the company on workout and restructuring for a 3-hotel portfolio.

Belmont Village

Represented Belmont Village in opening active senior and assisted living facilities throughout Southern California, and on various licensing and permitting issues.

Berkadia Commercial Mortgage

(and its predecessors, Capmark Financial and GMAC) Served as special hotel counsel to Berkadia Commercial Mortgage LLC in its capacity as special loan servicer on troubled hotel loans in CMBS pools. Also served as a preferred provider of legal and hotel advisory services to Capmark Financial Group in its capacity as special loan servicer, including for the Vail Plaza luxury mixed-use project and the Piccadilly Inn in Fresno, CA. Represented predecessor GMAC in numerous CMBS special servicing matters, including enforcing a note secured by The Clift Hotel (Ian Schrager Hotels) in San Francisco, California, including foreclosure, workout, bankruptcy, and B note sale.

Beverly Enterprises

Advised Beverly Enterprises on strategy against SEIU (Service Employees International Union) unionization campaign regarding the company's national health chain of skilled nursing facilities. Trained corporate executives and organized internal and external communications and public relations campaigns. We provided support in connection with successful elections rejecting unionization at targeted facilities and obtained

injunctions against the union to prevent or limit disruptive activities against the facilities. Also worked on mutually agreeable neutrality agreement between the company and SEIU.

The Boulders

Represented the Resort and its brand in broad range of trademark matters and other operations issues.

Boykin Lodging Company

Represented client in resisting a major unionization campaign by UNITE HERE, including public relations, management training, and strategic advice.

Broughton Hospitality

Represented Broughton Hospitality in several acquisitions of hospitality properties in Santa Barbara, Palm Springs and Chicago. Revised management agreements and operating structures and policies.

BSL Golf

Represented buyer in the acquisition of two golf courses and related matters including title and liquor license issues.

California Angels

Acted as General Counsel to the California Angels, and represented the Team on all matters, including stadium construction, maintenance and operation matters (for the "Big A" Stadium and Tempe Diablo Stadium), leasing, sale to Disney, and player arbitrations.

California Federal Bank

Acted as the principal outside law firm for major hotel and real estate projects, including workouts, bankruptcies, receiverships and related litigation.

California Hotel & Lodging Association

Represented the CH&LA and approximately 250 CH&LA members to obtain court approval of a settlement favorably resolving outstanding allegations that the hotel owners and operators violated California's Proposition 65. The unique approach adopted involved obtaining participation of the California Attorney General for a court-approved settlement to ratify a definitive means of compliance and preclusion of future bounty hunter suits. Also worked with the CH&LA on providing effective defense to many ADA and accessibility plaintiffs' suits.

Canggu International

Represented the developer and owner of three new hotels being developed in Bali, Indonesia, including RFP for hotel operators and management agreement negotiations with IHG for one InterContinental Hotel and two Holiday Inn hotels at different locations.

Canyon Capital Realty/ Canyon Johnson Urban Fund

Represented the company in acquisition of the Washington DC Hilton and on other hotel and lending matters including the W Hotel, Austin and the Capri Hotel, Ft. Lauderdale Florida. Represented the company as CMBS B Tranche Holder in its acquisition of an REO hotel property known as Hotel 71, in Chicago, Illinois, from a national lender/master servicer. Representation included due diligence, purchase documentation, assignment of litigation, resolution of outstanding mechanic's liens claims, renegotiation of existing management agreement and financing documentation. Also represented the company in the potential disposition of the Cal Neva Resort in Crystal Bay, Nevada, in the negotiation of a franchise agreement for the Clarion Hotel & Casino, Las Vegas, Nevada. Supported the company in its analysis and formulation of a strategy regarding hotel, fractional, and residential management agreements in connection with the repositioning of a luxury mountain resort foreclosed upon by Barclays Capital. Analyzed management agreement terms for new hotel construction to be financed by Canyon Capital.

Carefree Resorts

Represented the company in the acquisition, financing and development of 5-star luxury resort, 18-hole golf course and residential development. Assisted the company in the formation of a complex joint venture to consummate the transaction, as well as in the financing of the project. Also represented the company on various labor matters and all

of its trademark and copyright work worldwide. Handled acquisition of Company and all its premier resort properties in \$200 million-plus acquisition. Assisted with ongoing trademark, licensing, management and other operations issues.

Carlson Hospitality Worldwide

Represented the company in structuring a joint venture and advised on all aspects of a large portfolio purchase of hotels located in North America.

Celestino Drago

Represented this celebrity chef on a wide range of matters, including operations issues, leasing and licensing of his various up-scale restaurants, and acquisition of assets out of bankruptcy.

Centerplan

Represented developer of luxury mixed-use (hotel-retail-residential) project, including management agreement and hotel regime structure issues.

Champion Development

Represented the client on various development and management issues with respect to significant mixed-use projects in Pasadena and San Diego in connection with the development of substantial luxury hotel and retail projects involving Westin and Le Meridién hotels.

Chelsea Grand LLC

Represented this owner of 5 New York City hotels in multi-state federal court litigation against the union to vacate several arbitration decisions that resulted in the unlawful unionization of one of the company's hotels in Manhattan. The case involved complex issues including the imposition of a union neutrality agreement on a non-signatory, the right to due process, free speech, and fraud. The outcome stopped union organizing at all of the company's New York hotels.

Chicago Pizza

Acted as General Counsel to Chicago Pizza, including preparation and handling of IPO, private debt and equity financings, general business matters and defense of a hostile takeover.

CIC Group

Represented developer in obtaining complex approvals for 22-story mixed-use condohotel, office retail, health club and restaurant project in Koreatown district of Los Angeles.

CIM Group

Represented real estate fund manager in management agreement analysis, management agreement termination, and litigation analysis in connection with the Renaissance Hollywood, and advised client in connection with proposed joint venture and licensing agreements with SBE.

CIGNA Companies

Represented the companies in a broad range of hotel matters, including the sale of joint venture interests in a large chain of hotels, management issues, liquor license matters, workouts, foreclosures and deeds-in-lieu.

Circa Capital

Represented developer of luxury resort hotel in Playa del Carmen on joint venture, financing and condo hotel structure issues.

City of Dallas

Assisted City in conducting request for proposal for hotel brand to operate Dallas Convention Center Hotel, followed by negotiation of qualified hotel management agreement with hotel brand meeting requirements of Internal Revenue Code for project financed with tax-exempt bonds.

City of Napa

Condo hotel advice on municipal condo hotel ordinance (provided with agreement that we could represent developers in matters involving the City and the condo hotel ordinance).

City of Riverside

Represented the City's Redevelopment Agency regarding a loan made by the City to a private developer of a Hyatt Place Hotel in downtown area.

Coastal Hotel Group

Sale of hotel management company with 12 boutique hotels and related issues concerning management agreements and strategic advice.

Colony Advisors

Represented Colony on various matters pertaining to large (distressed) hotel and real estate portfolio property matters, including due diligence, operational, management, franchise, and disposition.

Commerce Casino

Represented the Casino in the new development of a hotel in connection with casino expansion and advised it on various management and franchise matters; represented the Casino in the negotiation of a construction contract for the hotel development as well as construction litigation and arbitration matters with general and subcontractors.

Corporex Companies

Represented the company in hospitality matters including hotel acquisition and management agreements, including for transactions involving the 170-room Holiday Inn Vallejo-Napa Valley Gateway, the 280-room Hilton Santa Clara, 198-room Radisson Hotel Stockton, and the Hilton Garden Inn Santa Rosa.

Country Villas

Represented this senior living company for more than ten years on various compliance audits and surveys by the U.S. and California Department of Health Services as well as labor matters concerning the company's senior living facilities.

Cornerstone Realty Advisers

Acted as national hotel counsel for Cornerstone in connection with hotel acquisition strategy. Also represented the company on various management and franchise matters.

Crescent Real Estate Equities

Represented Crescent in connection with the sale of a hotel and various management agreement matters, including management agreement disputes.

Crocodile Cafes

Represented the company nationwide on all aspects of its operations, including labor, tax, trademark, leasing and licensing matters.

Crow Holdings

Represented client in connection with the termination of an existing long-term management agreement, the oversight of an RFP for new management, the negotiation of a new Hilton management agreement, and the reflagging/repositioning of the 1,600 room Dallas Anatole Hotel. Also represented the client in a broad range of hotel issues in connection with its investment involving the development and ownership of a portfolio of 9 Kimpton hotels and signature restaurants. Advised Crow Holdings regarding investment options with stock warrants and various strategic alternatives.

CW Capital

Served as special hotel counsel to CW Capital in its capacity as Special Servicer for troubled hotel loans in CMBS pools.

Dai-Ichi Kangyo Bank

Represented the San Francisco Agency on a workout of a hotel and office mixed-use project where the loan value exceeded \$200 million.

Darden Restaurants

Represented client in connection with ADA issues, accessibility counseling and litigation defense for Olive Garden and Red Lobster restaurants located throughout California.

Davenport Sun International

Represented the company in selecting management company and joint venture partner for redevelopment of a historic grand hotel with office and retail in mixed-use project; financing and acquisition/sell-side issues.

Davidson Hotel Company

Represented the management company in collective bargaining with hotel union at various properties in the Washington D.C. area.

Decron Properties

Represented property owner in connection with entitlements for the first approved mixed-used in the City of Los Angeles under the new RAS zone, surrounding the Furama Hotel.

Destination Hotels & Resorts

Represented the company in connection with ADA and accessibility counseling and litigation defense.

Development Management Group

Represented this developer client in connection with the development of a major mixed-use project in the Condado Beach area of San Juan, Puerto Rico. The development includes a 400-room 4-star hotel and a 90-room 5-star hotel, together with 18,000 square feet of meeting space, four restaurants and bars, a large casino, a business center, spa, tennis courts, and sports center as well as a 115-unit vacation ownership component, urban entertainment and retail center, 75-unit primary and second home condominium units, and 1,500 parking spaces—all located on 9.6 acres of land with approximately .25 mile of ocean frontage.

Devlin Group

Represented client and its affiliates in various matters concerning hotel-enhanced mixed-use, including the negotiation of management agreements, technical services agreements and ancillary arrangements for the Westin San Sebastian Hotel in Saint Augustine, Florida, and the Westin Resort–Bermuda Dunes.

Dimension Development Company

Represented the company in the acquisition of the 314-room Courtyard by Marriott Pasadena hotel.

Disney Vacation

Represented the company on California timeshare and vacation club properties.

Eagle Hospitality Properties Trust

Represented the company in the acquisition, financing and/or franchise matters for the acquisition of the 351-room Hilton Glendale Hotel, and the acquisition of the 270-room Embassy Suites Hotel Phoenix-Scottsdale. Handled franchise matters in connection with the acquisition of the 299-suite Embassy Suites Hotel & Casino-San Juan Puerto Rico. Represented hotel ownership in a national corporate campaign waged by UNITE HERE, Local 11 against the company in an effort to obtain a neutrality agreement at the Glendale Hilton property which would permit the union to avoid a secret ballot election and obtain unionization through signed employee cards.

East West Bank

Represented lender in connection with deed-in-lieu of foreclosure and sale of Motel 6 property in San Bernardino County, California.

Emerik Properties

Represented Emerik Properties in the rebranding and re-positioning of the Holiday Inn Hotel in downtown Los Angeles, California. Work included leasing, management, labor matters, franchise issues and liquor license advice.

Engels Development Company

Represented developer of Las Cabezas luxury resort hotel and spa with private villas and residences at Punta de Mita, Mexico, including negotiation of Rosewood management contract for hotel component and management of residences.

Ensemble Hotel Partners

Represented Ensemble in the joint venture, development, and financing of several hotel properties and in hotel management and franchise agreement negotiations.

Equitable Life Equitable Real Estate

Represented the Equitable companies on a number of their most significant hotel projects with issues including management, disposition, lease, litigation, financing and condemnation.

Extended Stay America

Represented ESA in all aspects of resolving disputes with general contractors, subcontractors, and design professionals involved in construction of various projects, including negotiated workouts with structured completion and payout schedules, litigation of construction defect claims and construction lien and related claims in California, and on select labor issues. Also represented client in connection with ADA and accessibility counseling, including in connection with website and reservations compliance as well as development of policies and procedures in connection therewith, and ADA and accessibility, California OSHA and local ordinance litigation defense for its hotel properties nationwide.

Fairmont Hotel Management

Represented the company on its nationwide acquisition efforts to acquire major hotels in 20 gateway cities, developed its master form of management agreement and negotiated individual management agreements, including its management contract for the Plaza in New York City. Also advised the company on certain of its tax, corporate, employee, and employee benefits matters.

Farallon Capital

Represented the company in negotiating the management arrangement with Rosewood Hotels & Resorts for Las Ventanas al Paraíso in Cabo San Lucas, Mexico.

Also represented Farallon on terminating luxury hotel management agreements for the Lodge at CordeValle in San Martin, California, and the Lodge at Skylonda in Woodside, California.

Far East National Bank

Represented the bank in hotel and real estate loans, including a hotel construction and mini-perm loan to finance construction of a 150-room Residence Inn by Marriott in El Segundo, California; a construction loan to finance the development of a retail shopping center in La Quinta, California; and a construction and mini-perm loan to finance construction of a 122-room Candlewood Suites located in Santa Ana, California.

FelCor Lodging Trust

Represented FelCor on the acquisition of seven all-suite properties. Coordinated environmental review under the California Environmental Quality Act (CEQA) in connection with processing entitlements and approvals for proposed state-of-the-art spa and hotel room addition.

First Interstate Bank of California

Served as Bank's primary hotel counsel on workouts, deeds-in-lieu and dispositions of hotels. Represented the client on some of its largest and most sensitive real estate workouts and bankruptcies (including the largest real estate bankruptcy in the history of Southern California). Developed master documentation for major hotel and real estate loans.

First Hawaiian Bank

Represented lender in connection with enforcing defaulted loans and guaranties. Also represented lender in various loan originations and restructures.

First Nationwide Bank

Represented the bank on numerous hotel workouts, deeds-in-lieu and sales, including a multistate, chain-wide workout of an all-suites company.

Fletcher Development

Represented the company in connection with land use and entitlements for proposed retail and entertainment development surrounding the Queen Mary ship and hotel in Long Beach, California.

Formosa International Hotel Corporation

Represented publicly traded Taiwan hotel and restaurant company in the acquisition of the Regent international luxury hotel brand from Carlson Hospitality Group, including extensive due diligence relating to the transfer of existing management agreements and intellectual property rights relating to hotels throughout the world. Fuji Bank

Represented the bank on restructuring a significant hotel loan on a major property in Sacramento, California, as well as restructuring a loan secured by a marina and other recreational facilities. Also represented the bank as a participant in a major Hawaiian resort workout of almost \$200 million and a major luxury branded-chain hotel in connection with a workout and deed-in-lieu.

Garrison Investment Group

Represented Garrison in connection with hotel management agreement negotiations, litigation and land-use issues relating to the Queen Mary (Ship and Hotel), in Long Beach, California.

Gemstone Hospitality

Represented Gemstone on hotel management issues related to the Hotel ZaZa in Texas and in connection with acquisition and development of luxury resort properties.

Gencom Group

Represented Gencom on matters related to the acquisition, expansion and condominium conversion of The Lodge at Rancho Mirage and The Ritz-Carlton, Kapalua. Representation included extensive land use and entitlement work. Also handled various matters in connection with other hotel projects including Santa Barbara and Napa.

General Growth Properties

Provided business and legal counsel to largest shopping center owners in the United States on development and conversion of existing centers to mixed-use projects with hotel, residential, timeshare and entertainment projects.

GlobiMex Paradise Village

Represented owner of large planned community near Puerto Vallarta, Mexico on preparing property for sale, including complex issues regarding condominiums, timeshare, retail, golf, hotel, yacht club, country club and other real estate uses.

GMAC Commercial

See Berkadia Commercial Mortgage.

Golden Door Spa

Represented the company in trademark matters, including registration and prosecuting trademark rights. Also represented the company in land use issues relating to a North San Diego County, California development project.

Goldman Sachs

Represented Goldman Sachs as special hotel counsel in hotel portfolio financings for approximately \$580 million and \$325 million, respectively.

GranCare, Inc.

For more than 10 years, served as lead counsel nationwide to this high-profile, long-term care, senior living provider on labor and employment matters, including representation of the company in a massive nationwide union campaign led by SEIU to organize all of their facilities. Assisted the company in crafting its response and with improving public relations and maintaining internal employee communications to keep the company union free. Successfully defended unfair labor practice charges.

Grand Bay Hotels

Represented Grand Bay in the U.S. and Mexico on certain significant hotel and resort development and joint venture matters and various trademark and management issues.

Grand Sierra Group

Represented the company on a broad range of issues related to the Grand Sierra Resort & Casino, Reno, Nevada, a 2,000 room hotel with the largest casino in Northern Nevada, 200,000 square feet of meeting space, 9 restaurants and lounges, fitness and business centers, swimming pool, sauna, driving range and bowling alley. Representation included advice on development and structure of a condo hotel regime and program, acquisition of the Hotel from Caesars and conversion of the 2,000 rooms and facilities to a condo hotel, financing for the acquisition and conversion, management arrangements, and operations issues.

Great Circle Family Foods

Represented this franchisee of Krispy Kreme Doughnuts in California in connection with tremendous early growth, including site acquisition, leasing, and construction.

Griffin Group

Represented and advised the company in all areas of labor and employment for the Beverly Hilton Hotel in Beverly Hills and The Givenchy Spa and Resort in Palm Springs, California. Representation included collective bargaining with the multiple unions that represented the employees. In addition, we handled all grievances and arbitrations brought by union employees. We also counseled the Hotel with respect to employment matters such as policies and procedures, wage and hour issues, discrimination and sexual harassment investigation and represented the Hotel in administrative as well as civil actions involving employment issues.

Handlery Hotels

Represented client in connection with ADA issues and accessibility counseling.

Harvard Private Capital Realty

Represented the client in connection with management and franchise issues relating to the acquisition of a hotel portfolio including multiple east coast hotels.

HEI Hospitality

Represented HEI on a broad range of management and franchise issues, including development of master management agreement form to use with capital partners on portfolio as well as individual property acquisitions. Transactions included portfolio purchases and financing relating to Marriott and Hilton product and individual transactions including the Hilton Indianapolis, W Hotel & Condos, Hilton Mission Valley, and Metropolitan Hotel. Also represented the company in significant hotel land use and entitlement issues, including securing valuable signage approvals.

Helios AMC

Served as a preferred provider of legal and hotel advisory services on troubled loans, including in connection with the successful disposition of the Ontario Marriott in sale by the receiver, which involved franchise agreement, management agreement, liquor license, unique title insurance and employment-related transition issues.

Hersha Hospitality Management

Represented this hotel owner and management company with due diligence and negotiations in connection with multiple proposed hotel acquisitions. Also represented company in connection with drafting of form hotel management agreement.

Highgate Hotels

Represented Highgate on franchise termination issues of a major urban hotel and in its effort to acquire a significant airport hotel. Advised the company on various condemnation and labor issues.

Hillwood Development (Ross Perot, Jr.)

Represented the company in the structure of condo hotel regime and program, management and financing on ground up development of a Mandarin Oriental Hotel and Residences, Dallas, Texas with approximately 100 luxury condominiums, approximately 130 condominium hotel rooms, 15,000 square feet of spa and fitness areas, a fine dining restaurant with an upscale lobby bar, and 6,000 square feet of meeting space.

Also represented the company on management arrangements for the W Dallas Victory Hotel & Residences, featuring approximately 251 hotel rooms, 144 condominium units, a signature restaurant, Ghostbar nightclub, 5,000 square-foot Bliss spa and a 16th floor infinity pool and fitness facility overlooking Dallas.

Hines Development

Represented developer in connection with negotiation of hotel management agreement for public/private, bond-financed development of convention center hotel in Houston, Texas.

Hixon Properties

Represented developer in connection with negotiation of hotel management agreement and technical services agreement for San Antonio, Texas upscale hotel property.

Homestead Village, Inc.

Represented the company in strategic business advice and general business matters affecting its extended stay business.

Hong Kong and Shanghai Hotels, Limited (Peninsula Hotels)

Represented the company on certain strategic, financing, joint venture and management issues.

Hostmark Hospitality Shamrock Holdings (Roy Disney)

Condo hotel advice for condo hotel conversions. Projects involved included representation of Kinzie Street Hotel Investors (a joint venture comprised of Hostmark Hospitality and Shamrock Holdings) as owner of 215-room Amalfi Hotel Chicago, including purchase of the fee interest and structuring and documenting the condo hotel regime and program, including all condo documents and management.

The Hotel Group

Represented the company on a broad range of hotel acquisition, franchise, management, workout and labor issues, including collective bargaining and various NLRB proceedings. We successfully defeated NLRB charges filed against the Company by UNITE HERE based on the termination of employees and the outing of the Union following the acquisition and closure of hotel properties for renovation in Connecticut.

Hotel and Resort Investors

Represented the company in connection with management agreement and franchise agreement negotiations for the Hotel Indigo, in Sarasota, Florida.

Hotel Managers Group

Represented client in connection with ADA issues and accessibility counseling for San Diego and Fremont, California hotel properties.

HSBC Bank

Represented lender in connection with numerous loan originations, workouts, and modifications. Representative transactions:

- Structured and documented a bridge loan from HSBC and Bank of Hawaii in to
 a joint venture comprised of Marriott International, Exclusive Resorts and
 Maui Land & Pineapple for the acquisition of Kapalua Bay Hotels & Villas
 looking toward a future large construction and min-perm loan as part of an
 extensive renovation, repositioning and expansion of the resort facilities.
- Negotiated and drafted construction loan for the W Scottsdale Hotel & Residences; matter involved a short-time frame for closing in order to allow the borrower to enjoy certain benefits relating to the prompt payoff of its construction lender.
- Structured and documented, and later handled the workout of, a loan secured by the Four Seasons Troon North, Scottsdale.
- Structured and documented, and later handled the workout of, a loan secured by the W Scottsdale
- Structured and documented the origination of a loan secured by the Tempe Aloft in Arizona, as well as a tax-related sale-leaseback structure involving the property.
- Negotiated and drafted loan modifications for a portfolio of California hotels owned by a high net worth family.
- Negotiated and drafted a loan modification for a large scale mixed-use project under construction.

HSH Nordbank

Represented lender in connection with loan for W Hollywood Hotel & Residences, one of the largest public-private partnership projects in the country. Representation included the negotiation and drafting of construction and mezzanine loans, negotiations with the MTA and numerous other stakeholders. Dealt with complex mixed-use issues associated with hotel, retail, condominium and apartment uses demised through condominium parcels. Also represented HSH Nordbank in support of both the origination and the workout of a construction loan for the W Hotel Scottsdale.

Hyatt Hotels Corporation

Represented Hyatt and dozens of Hyatt hotels in a broad range of matters and issues involving litigation, bankruptcy, trademark, management, lease, labor, regulatory, environmental and operational matters.

Hypo Alpe-Adria-Bank International AG

Represented the owner/lender of a luxury hotel in Austria in terminating a long-term, no-cut hotel management agreement.

Hyundai Property Management

Represented investor in connection with complex workout involving a distressed Las Vegas hotel and casino property.

Illinois Center Development Group

Represented developer in all aspects of the acquisition, development, financing, and structuring of the condo hotel regime and program as well as the marketing program for a proposed Mandarin Oriental Hotel & Residences in Chicago. Acted as outside general counsel, hotel consultant, and development advisor on the project. Work included design and negotiation of all condo documents, the purchase of the real estate, management arrangements and construction financing. Also negotiated a hotel management agreement with Mandarin Oriental for a proposed hotel in Tuscany.

Industrial Bank of Japan, Ltd.

Advised the bank on various strategies and operations issues for some of its largest and most sensitive assets, including large destination resorts with residential and golf components and luxury hotels in locations including Hawaii, California and Spain. Represented the bank in connection with troubled credit facility in excess of \$1 billion secured by a complex of hotel, resort, condominium, marina and related facilities, as well as a number of other hotel-related troubled projects where the credits each exceeded \$100 million. Also represented the bank's wholly owned subsidiary in certain major hotel transactions. (see below under JOWA Hawaii Co.)

InterBank Brener

Represented various InterBank Brener companies in connection with certain luxury hotel developments in England and in San Antonio, Texas.

International House of Pancakes

Represented the chain in prosecuting and defending its trademarks and copyrights throughout the country.

iStar Financial

Represented lender in connection with pre- foreclosure and post-foreclosure land use and entitlements analysis on a proposed 1,461-unit single family residential master-planned community in Riverside County. Evaluated existing entitlements, expiration of permits and approvals and provided counsel regarding assignment of contracts and approvals. Also represented lender as post-foreclosure owner of timeshare project in securing entitlements and processing building permits for residential condominium and hotel developments in Mammoth Lakes, California.

JE Robert Company

Represented the company in its capacity as a special servicer under various securitized loan documents to foreclose upon and appoint receivers on defaulted hotel loans.

JER Partners

Represented the company in individual hotel and hotel portfolio acquisitions, providing a variety of acquisition services on matters including due diligence, acquisition, ownership structure, financing, management, employment, and franchise issues. Also

Jerry's Famous Deli

JMI Realty

Joie de Vivre Hotels

Jonathan Club

JOWA Hawaii Co., Ltd.

Justice Investors

represented the company as a preferred provider of legal services on troubled loans, including a high-profile foreclosure and receivership involving a Southern California property providing security for a loan in excess of \$100 million.

Acted as outside General Counsel to the company, including IPO and securities matters, private debt and equity offerings, acquisitions and dispositions of outlets.

Represented this real estate development and management company affiliated with the owner of the San Diego Padres in the development of a \$112 million ballpark and convention center, 511-room, 4-star Omni San Diego Hotel with 37 high-end residential units and 20,000 square feet of meeting space. Also advised on development of a 10-story, 235-room full service Kimpton Hotel Solamar and on strategic and structural matters pertaining to integration of the product into the overall San Diego Baseball Park project. Also represented the company in the development and construction of, and management agreement for, a \$50 million new 12-story, full-service Marriott Del Mar Hotel with 284 guest rooms, restaurants, lounge, bar, health club, swimming pool, 12,000 square feet of ballroom and other meeting space, retail components, administrative offices, and certain other amenities on 1.8 acres near Del Mar racetrack.

Represented the company in connection with general counseling and litigation defense relating to Prop 65 as well as ADA and other accessibility laws. Properties involved included Muse Hotel (NY), Hotel Allegro (Chicago), and Hotel Monaco Alexandria (Alexandria).

Represented this exclusive Los Angeles private club in all aspects of labor and employment matters, including those unique to private clubs.

Represented the company in all matters related to the sale of 782-room Ilikai Hotel in Honolulu with 5 restaurants and lounges, two outdoor swimming pools, business and fitness centers, two tennis courts, a wedding chapel, 60,000 square feet of retail shopping space and parking for 1,137 automobiles, and 21,000 square feet of function and meeting space. Work included labor, environment, and post-closing dispute issues.

Also represented the company in matters related to the sale of the 508-room Sawgrass Marriott Resort and Beach Club in Ponte Vedra Beach, Florida which includes two championship golf courses, 46,000 square feet of meeting space, access to 99 holes of gold, eight food and beverage outlets and numerous recreational amenities including three pools, six Har-Tru tennis courts on site, a fitness room, spa services and a beachfront Cabana Club located approximately five minutes from the main hotel.

Represented the company as outside general counsel in a broad range of hospitality issues concerning its landmark 565-room Hilton Hotel in the San Francisco financial district, including termination of long-term leasehold and management agreements, handling multi-million leasehold claims and settlement, RFP for brand and operator, negotiation of new franchise and management, assistance in major repositioning and renovation, including labor and employment issues, construction contracts, refinancing arrangements involving a combination construction/permanent loan from a major life insurance company, a subordinate loan, line of credit facilities, and shareholder relations issues. Also assisted the company with land use issues, allowing them to successfully secure hard-fought signage rights. In the representation of management-labor relations we negotiated labor contracts with various hotel unions, including the successful negotiation of a temporary closure agreement which permitted the Hotel to close for extensive renovations; this was the only agreement reached with the union during a citywide strike for a closure agreement.

Kahala Royal Corporation

Represented this owner of the Kahala Mandarin Oriental Hotel on various management, joint venture, arbitration and strategic issues.

Kanehoe Ranch

Represented resort owner in connection with a ground lease restructure for a Marriott in Key Biscayne, Florida.

Kimpton Hotel & Restaurant Group

Represented Kimpton on management agreements, acquisition, ADA and accessibility and certain operations issues. Properties involved included Aspen Club Lodge (Aspen), Hotel George (DC), Hotel Helix (DC), Hotel Madera (DC), Hotel Marlowe (Cambridge), Hotel Monaco (San Francisco and DC), Hotel Rouge (DC), Hotel Madera (Connecticut), Hotel Villa Florence (San Francisco), Monticello Inn (San Francisco), Prescott Hotel (San Francisco), Palomar (San Francisco), Topaz Hotel (DC), and Beverly Renaissance (Los Angeles).

Kintetsu Corporation (Kinki Nippon Railway Co.)

Represented client in connection with strategic planning and ultimately repositioning U.S.-based and Japan-based hotels. Also represented client in connection with ADA and accessibility counseling and litigation defense.

The Koll Company

Condo hotel and resort development. Represented a joint venture led by The Koll Company in a broad range of matters relating to the approximately \$300 million development project of a 5-star hotel with fractional, condominium and other residential components as well as a signature golf course. Work included land use and entitlement, ground lease, development agreement, and management arrangements.

The Kor Group

Represented Kor on condo hotel regime structure and entitlements on the Viceroy Hotels in Santa Monica and Palm Springs, and The Chamberlain Hotel in West Hollywood.

LA Arena Company (Staples Arena Company)

Represented the developer on numerous aspects in the development and ongoing operations of the \$400 million arena complex that serves as home to the Kings, Lakers, Clippers, and concerts, and Phase II of the project with its 1,200-room hotel, and 400,000 square feet of restaurants, retail and entertainment complex in the 16 acres immediately North of Staples Center and adjoining the new Convention Center.

Laemmle Theatres

Served as outside General Counsel for more than 10 years on the complete range of legal issues from acquisition and leasing of properties to labor and employment matters.

La Punta Costa Rica

Represented developer of 155-room luxury hotel-residential project with spa in Papagayo, Costa Rica, including negotiation of Concession Agreement with government, management agreement for resort, condo hotel structure and other development and financing matters.

Lai Sun Group

Represented foreign owner of significant hotel assets in the U.S. (including the Regent Beverly Wilshire in Beverly Hills, California and The Four Seasons in New York City) on management agreement-related issues and provided strategic advice regarding litigation and settlement options.

Larkspur Hospitality

Represented Larkspur in terminating franchise arrangements on a portfolio of hotels, and in developing both master form and special situation management agreements.

Larkspur Hotels

Represented client in connection with ADA issues and accessibility counseling, including in connection with website and reservations policies and procedures.

Laurel Inn Associates

Represented client in connection with ADA issues and accessibility counseling in connection with San Francisco, California property.

LBWTC Real Estate Partners

Represented client in connection with ADA issues, accessibility counseling and

litigation in connection with Long Beach, California property.

Ledler Corporation

Represented the company in connection with the sale of Le Royal Tahitien Hotel.

Lehman Brothers

Represented Lehman in more than 40 loan restructurings for multi-use developer and related litigation. Also represented Lehman as special hotel counsel in two hotel portfolio financings for \$580 million and \$325 million, respectively.

Lend Lease Real Estate

Represented the company on broad range of hotel and real estate issues including due diligence, acquisition, management, lease, litigation and operations issues in the U.S. and Mexico.

LNR Partners

Served as a preferred provider of legal and hotel advisory services for troubled individual and portfolio hotel loans.

Lodgian, Inc.

Served as counsel in the transition of 27 hotels throughout the United States from management by Lodgian, Inc. to management by 6 separate management companies. Assisted in development of desired form of LOI, guiding RFP process for independent operators, negotiation of LOIs, preparation of desired form of HMA and negotiation of HMAs for all 27 hotels.

Long Beach Hotel Association

Represented the Association in its challenge to a labor-sponsored city ordinance.

Long-Term Credit Bank of Japan, Ltd.

Served as Special Counsel to the bank as lead lender for a syndicate of Japanese banks on a \$125 million loan for a hotel and mixed-use project in California. Served as Special Counsel on all hotel and Hawaii-related issues to the bank and another syndicate of Japanese banks on a major Hawaiian destination resort on a \$200 million loan. Served as Counsel to the bank in connection with restructuring bank syndicate, repurchase of loans and sale of \$80 million notes secured by luxury resort. Also represented the bank in connection with the sale of an \$80 million senior debt position on a luxury coastal resort located in California as well as repurchasing a significant participation interest in the junior debt and senior debt from other participants.

Los Angeles National Bank

Represented bank in connection with loan workout, receivership, hotel management agreement negotiations, and loan foreclosure.

Lowe Enterprises, Inc.

Represented client in connection with ADA issues, accessibility counseling and litigation defense.

LTC Properties

Represented this long-term care, senior living company on numerous acquisitions, securities, corporate and related matters throughout the country.

Marcus Hotels

Represented Marcus Hotels on certain acquisition, labor, environmental, franchise and management matters.

Mariner Chestnut Partners

Represented client in the negotiation of a hotel management agreement, technical services agreement, and condominium marketing agreement for the proposed Waldorf Astoria Hotel in downtown Philadelphia, to be constructed as a mixed-use luxury hotel and residential project.

Maruko Inc.

Represented Maruko on approximately \$2.5 billion on acquisition and development and all related matters (including financing, syndication, labor, management, franchise, contract, litigation, tax, and general business) on hotel properties throughout the world. Represented Maruko in the first and largest concurrent Japan-US bankruptcy

reorganization case with international holdings of more than \$2 billion. This effort involved virtually every area of expertise in the Global Hospitality Group®'s capacity, including bankruptcy, litigation, contract negotiations, due diligence, disposition, domestic and international tax, and securities.

Matrix Capital Corporation

Represented the company in its hotel and lending efforts nationwide, including its efforts to provide construction, mezzanine and permanent financing to hotel owners.

May Wah International Enterprises

Represented Chinese owner on sale of The Clark Hotel in Los Angeles, without a broker, working with a major national accounting firm; hotel was built on .92 acres with total space of 344,305 square feet, 11-story, 341-room hotel with 11,100 square feet of showroom and two meeting rooms, 3 restaurants; inactive liquor licenses about to expire, various liens, complex title issues; located in downtown Los Angeles.

McWhinney Real Estate Services

Represented McWhinney in the acquisition and development of hotel properties in Loveland, Colorado, and a public-private resort and water park development in Garden Grove, California.

MeriStar Hotels

Represented MeriStar in certain major hotel acquisitions (both on individual hotel properties and management company acquisitions), joint venture, financing, litigation and certain operational matters including labor and employment issues. Transactions included the approximately \$100 million acquisition of the 484-room Marriott Irvine Hotel with its 30,000 square feet of meeting space and 5 food and beverage outlets.

MGM Mirage

Acted as special advisory counsel on certain condo hotel aspects of 9 condo hotels which are part of the \$4.8 billion CityCenter mega-development which also has a 4,000 room casino hotel, retail, and other mixed-use components.

Midland Loan Services

Represented client in connection with claims in \$300 million bankruptcy of national chain. Also represented client in many troubled hotel loans across the United States and Mexico (including the successful disposition of the Le Meridien Cancun Resort & Spa). Also handled a 9-hotel portfolio and a 13-hotel portfolio of troubled hotels. Work included cash management, management, franchise, workout (including one portfolio involving a complex tenancy-in-common ownership structure), receivership, fiduciary duty, and disposition advice.

Millennium Partners

Prepared condominium project documents for mixed-use Ritz-Carlton hotels and condominiums in New York, New York.

Mitsubishi Trust and Banking Corporation

Represented and advised the bank on a \$122 million loan secured by a 5-star hotel located in a major gateway city.

Miyako Hotels

Represented Miyako on various franchise and operational matters as well as its global repositioning efforts, including 19 hotels in Japan and 2 hotels in the U.S.

Mobedshahi Hotels

Negotiated and drafted hotel management agreement in connection with upscale Northern California hotel property.

Morgans Hotel Group

Negotiated and drafted hotel management agreement in connection with the acquisition and development of many hotel properties throughout the United States and Mexico.

Motels of San Francisco

Represented client in connection with ADA issues and accessibility counseling for San Francisco area hotel properties.

MSD Capital (Michael Dell)

Represented MSD in the \$280 million acquisition of the 377-room Four Seasons Resort Maui, at Wailea, including due diligence, environmental, land use and entitlements, and certain fire and insurance issues. Also represented MSD in connection with hotel mixed-use issues on luxury resort development in San Jose del Cabo, Mexico.

Newhall Land & Farming

Represented the company in selecting the operator and negotiating a management agreement with major chain for a newly developed hotel and worked on various management and joint venture structure matters for the Hyatt Valencia.

Newport Hotel Holdings

Represented the company in the negotiation of a franchise agreement for the rebranding of the Radisson Hotel, in Newport Beach, California.

Nippon Total Finance

Represented the company in significant matters regarding ownership and management of a luxury hotel.

Nomura Capital

Represented Nomura in connection with various hotel lending, workout, receivership and foreclosure matters.

Oaktree/Landmark (RTC)

Served as lead counsel to the RTC on hotel and major real estate assets, working on due diligence, entitlements, mortgage financing, workouts, litigation, construction issues, bond financing, auction contracts and procedures, management, golf and amenity issues, homeowner disputes, construction defect litigation, Indian lease issues with BIA and members of various Indian tribes, and sale. Handled a full spectrum of issues involving PGA West, La Quinta Golf & Tennis Resort, Carmel Valley Ranch, and Mission Hills Country Club.

Olympic & Georgia Partners

Represented the company in connection with the negotiation and documentation of a long-term asset management agreement for the Ritz Carlton Hotel and Residences at LA Live, a premier mixed-use development including hotels, residences, live and movie theaters, entertainment venues and Staples Arena, the home of the Lakers, Clippers, Kings and Sparks.

OliverMcMillan (OM Guasti, LLC)

Represented the developer of a Kimpton-managed hotel in Ontario, California and advised on issues regarding meeting space, restaurant, spa and other facilities. Project was part of a multi-phase mixed-use project and included issues relating to multiple hotels, retail, entertainment and residential facilities.

Olympus Real Estate Corporation

Represented the company and certain affiliates in connection with acquisitions, financings, environmental and REIT-related issues.

ORIX Capital Markets

Represented ORIX as lender and special servicer of hotel loans in a number of matters, including the Chapter 11 case for the Lighthouse Lodge in Pacific Grove, and two separate collection actions on guaranties of loans. Also handled the documentation of a direct construction and mini-perm loan secured by the 548-room Renaissance Las Vegas Hotel and underlying ground lease which had an A-B structure.

Outrigger Lodging Services

Represented the company in two transactions involving the purchase and sale of a hotel management company.

Oxford Capital

Represented buyer of landmark urban office building for conversion to luxury condo hotel, including negotiation of terms of management agreement with luxury operator.

Pacific Golf

Represented this golf course owner and operator in connection with negotiation and drafting of golf course purchase and management agreements.

Palace Entertainment

Represented this family fun park owner and operator in connection with nationwide acquisition of miniature golf courses, batting cages, and water parks.

Paladin Realty Partners

Represented William E. Simon & Sons, and then its successor Paladin, in the structuring of the acquisition of a large destination resort located in Estrella del Mar, Mazatlan, Mexico, and provided the company with advice on various domestic and international tax issues, as well as several structural matters involving foreign investment in Mexico and the repatriation of income from the operation of the Mexican resort. Also assisted the company in its acquisition efforts in connection with the purchase of an art deco hotel located in South Beach, Miami Beach, Florida. Represented the company on termination of operator, fiduciary duty issues and negotiation of new management agreement on resort hotel in La Jolla, California and in connection with the sale of The Grafton Hotel on Sunset in West Hollywood, California.

Patriot American Hospitality

Acted as one of Patriot American's primary counsel on a broad spectrum of operational, financing, acquisition, joint venture and REIT-related matters, including many single hotel and portfolio acquisitions throughout the country and the acquisition of the Carefree Resorts and management company. Also represented Patriot American in several complex joint venture development efforts in connection with the acquisition and development of several high-profile luxury resort, golf and residential communities located along the coastline of California. Representation included assisting Patriot American in analyzing, procuring and maintaining various complex and sensitive land use permits, entitlements and coastal condition approvals. Also provided audit and overhaul of personnel policies and procedures upon acquisition of various properties. Advised on labor issues arising out of management agreements.

Perry Capital Real Estate

Represented this real estate hedge fund on B-piece note secured by major hotel and for general representation in connection with ownership and operations issues.

Personality Hotels

Represented the company in the preparation of a form hotel management agreement, to be used in connection with the Hotel Union Square, Hotel Diva, Kensington Park Hotel, Hotel Metropolis, The Steinhart, Hotel Vertigo, and Hotel Frank, all in San Francisco, California.

PFG Real Estate Services

Represented the developer of a ski resort near Ski Tip in Keystone, Colorado, including a 100-key condominium hotel, an 8,000 square foot spa, food and beverage space, condominiums, townhomes and a ski lift, We negotiated on behalf of the developer with RockResorts International, LLC to create management agreements, marketing agreements, ski lift agreements and related documentation.

Pink's Hot Dogs

Negotiated and drafted Branded Product Outlet Agreement in connection with sale of Pink's Hot Dogs at a movie theatre chain.

Platinum Equity

Represented this fund with multiple hotel acquisitions, land use matters, joint ventures, hotel management agreements, franchise agreements, ground lease negotiations and financing, including in connection with the Bloomington Sheraton Hotel in Minneapolis, Minnesota and the DoubleTree Carson Hotel in Carson, California.

Premier Commercial Bank

Advised bank on loan workout, foreclosure and guaranty recovery on loans secured by hotels in California and Arizona.

Prism Hotels & Resorts

Represented the company as receiver for hotels, and on various litigation, labor and employment and management agreement matters. Work included labor policies and manuals, collective bargaining agreements and wage and hour claims. Advised on certain investment and hotel mixed-use matters.

Provident Management

Assisted client in structuring hotel management, asset management and related agreements for condominium hotels and hotel mixed-use developments.

PT Prima Adhita Ma

Represented the company on a broad range of hotel issues related to management agreement negotiation, termination, and litigation. Represented the company in the conversion of the Kempinski Jakarta Hotel to the Intercontinental Hotel Jakarta, and the renegotiation of the management agreement for the Ritz Carlton Bali Resort and Spa. Subsequently represented the Company in successful litigation against Ritz Carlton, the termination of the management agreement for the Ritz Carlton Bali, and the negotiation of a new management agreement and new villa expansion of Bali resort, resulting in its rebranding as the Ayana Resort and Spa, Bali, managed by West Paces Hotel Group.

Rabobank

Represented the bank in connection with hotel construction and permanent loan bankruptcy, workouts, restructurings, receiverships and foreclosures, including loans secured by the Pasadera County Club.

Radisson Hospitality Worldwide

Represented the company on the acquisition of a significant resort hotel located on the Big Island of Hawaii, as well as on certain franchise and major litigation matters.

Ramsfield Real Estate

Represented investor on hotel condo project acquisition in Florida.

Red Lion Hotels & Inns

Represented Red Lion in structuring joint venture and partnership entities for hotel acquisitions and ownership, and developed its master form of management agreement. Also represented the company in connection with hotel acquisitions and rendered advice on corporate, tax, environmental, labor, lending and financing, management, franchise, and other related matters.

Red Roof Inns

Represented the company in acquisitions, condemnation matters, litigation, and portfolio dispositions.

Regent Hospitality Group

Represented the company in connection with hotel development and hotel management agreements for hotels and branded residences in Bali, Phuket and Maldives.

Rehabilitation Center of Beverly Hills

Represented the company and its skilled nursing facilities in various labor, employment and licensing issues, including the handling of compliance audits.

Related Group of Florida

Represented developer on issues related to RFP for luxury operator and negotiation of terms for management of luxury condo hotel.

Related Group New York

Represented developer on condo hotel and hotel mixed-use structure issues.

Remington

Represented developer and operator on major luxury hotel mixed-use project with 265 condo units and spa.

ResidenSea

Represented the owner of an ultra luxury cruise ship, The World of ResidenSea, in management issues with SilverSea for its 631-foot long, 40,000 ton, \$262 million, 5-star luxury cruise ship with 110 elegant residences. This is the first ship to sell long-term leaseholds (50-year exclusive right to use) for apartments. Oversaw subdivision and rental program issues for conformance with maritime laws.

Resolution Trust Corporation (RTC)

Acted as one of the RTC's principal outside counsel for troubled hotel and real estate assets of seized institutions. Represented the RTC in connection with many high-profile properties, including the Desert Princess, the Hyatt Newporter, and the Landmark Land portfolio of luxury hotels and resorts (PGA West, La Quinta Golf & Tennis Resort, Carmel Valley Ranch, and Mission Hills Country Club).

Resort Property Ventures

Represented timeshare association in connection with multi-site timeshare workout and restructuring.

Richfield Hospitality

Represented this hotel owner and management company with multiple hotel acquisitions, joint ventures, hotel management agreements, and financing, including its acquisition of non-performing notes secured by the Renaissance Syracuse Hotel and by the Sheraton Chapel Hill in Chapel Hill, North Carolina, each of which included a concurrent deed-in-lieu of foreclosure (i.e., an "Enhanced Note Sale"). Also assisted the company with the negotiation and drafting of its software licensing agreements.

Rim Hospitality

Represented Rim Hospitality on a broad range of issues as receiver for several hotels, including the Sheraton Universal Hotel, Universal City, California.

Ripplewood

Represented this equity investor with more than \$10 billion under management in a broad range of work involving its investment in a complete convention and leisure resort complex commonly referred to as the Phoenix Seagaia in Miyazaki City, Miyazaki Prefecture on the southern island of Kyushu, Japan. Work involved negotiating separate management arrangements for each of the hotel, golf and spa components of the resort comprising 5 hotels, 4 golf courses and one destination spa.

Robert D. Zimmer Group

Represented the company on joint venture, loan and disposition strategies and structures for the high-profile Inn of the Anasazi resort.

Robert Mayer Corporation

Represented client in various issues on the development, joint venture, management, financing and related issues for development and construction of a new \$165 million Hyatt Grand Hotel in Huntington Beach, California, with approximately 520 rooms with beach access, "signature" restaurants, spa, 10,000 square feet of retail and an 80,000 square foot conference center on 15 acres next to the existing Hilton Waterfront Beach. Also worked on management agreement for a 242-room hotel to be acquired out of bankruptcy in Ventura County, California.

Robles Del Rio Lodge

Represented the company in matters including various issues relating to a contract dispute with broker, advised in connection with a development project on high-end spa and joint venture structure.

Rockbridge Capital

Represented client in connection with ADA issues and accessibility counseling.

Royal Bank of Canada

Represented client in foreclosure of real property in California.

Sakura Bank

Represented Sakura as a participant in two separate major Hawaiian resort workouts with an aggregate loan value of approximately \$500 million.

San Diego Padres

Represented the Padres in connection with their hotel development issues related to the new San Diego Ballpark hotel, including "R-7."

SBE Entertainment SBE Hotel Group SBE Restaurant Group

Represented the companies and affiliates in a broad range of hospitality matters involving hotels and supper clubs, including acquisition, financing, joint venture, management and formation of a Fund for the acquisition, development, operation and ownership of restaurant and nightlife properties in Southern California and select domestic and international locations. Joint ventures involved parties such as Makar

Properties, American Property Management, Philippe Starck, and celebrity chefs. Properties involved include hotels such as the Ritz Plaza in South Beach, Miami, the Sheraton Gunter Hotel, San Antonio, the Hilton Garden Inns in Rancho Mirage and Tampa, and the Doubletree Tucson at Reid Park. Restaurants and Supper Clubs involved include high profile properties such as Yu, Katsu-ya, The Slab, Chrome, The Lounge, Shelter and Prey.

Seaside Resort Development

Represented developer of luxury hotel mixed-use development on hotel management agreement, timeshare and condo hotel structure issues for Fairmont Resort, Seaside, California.

Security Capital

Represented the company in connection with various matters concerning hotel investment.

Sega GameWorks

Represented arcade and restaurant owner and operator in connection with nationwide rollout of corporate owned locations as well as international licensing of concept.

Seven Signatures

Assisted client on a range of international hotel matters, including the structure of a resort trust on a condo hotel project in Hawaii, working with Hawaii time-share requirements, investment in New York City luxury condo hotel, and management agreement for a new luxury Tokyo hotel development.

Shamrock Capital Advisors

Advised on hotel acquisitions, structuring and financing issues.

Shea Properties

Represented owner-developer on broad range of issues related to development of 500 hotel rooms in three hotels as part of the Tustin Legacy project, combining luxury, boutique and extended stay with retail, office and residential. Also, assisted developer with proposed acquisition of a hotel site in a master-planned community to consist of a 400 room themed resort hotel, an indoor water park, and a conference center.

Shilo Management Corporation

Represented client in connection with ADA issues, accessibility counseling and litigation defense.

Sierra Land

Represented Sierra Land in reorganization and restructuring of management company, ownership structure and management arrangements for three hotels with more than 1,800 rooms in the Orlando, Florida area.

Sisung Securities Corporation

Represented Sisung in connection with Crowne Plaza management agreement negotiations, joint venture and partnership structuring and convertible participating mortgage and construction loan documentation.

Sizzler Restaurants

Represented Sizzler in the protection of its trademarks and copyrights nationwide.

Shindler Group

Represented the company in matters including management agreement issues and related litigation relating to Pasadena Hilton, 291-room hotel and office tower containing approximately 140,200 rentable square feet.

Slattery Companies

Represented the companies in connection their potential conversion of hotel properties to timeshare or fractional product.

Société Générale

Represented the bank in luxury hotel lending.

Space Source

Represented developer of condominium and hotel condo project in Costa Rica with hotel branding and management agreements, condo hotel regime structure, compliance with U.S. Federal and State securities laws and subdivision acts.

Stanford Hotels

Represented Stanford Hotels in a broad range of matters including acquisition and franchise for properties such as the Hilton Santa Clara, Hilton Boca Raton, Rancho Cordova Marriott, Hyatt Regency Oakbrook, and Hilton Hotel Charlotte. Also represented client in connection with ADA and accessibility counseling and litigation defense for hotel properties throughout the country.

Starr Pass Holdings

Represented owner in significant management agreement dispute with Marriott over management of a \$200 million residential mixed-use resort project.

St. John of God

Represented the company on various licensing and permitting issues relating to its long-term care business expansion plan.

Stone Eagle Golf

Represented owner of golf course in connection with golf club formation and drafting of club membership agreements

Strategic Hotel Capital

Represented Strategic in the acquisition of the Four Seasons in Mexico City as well as a complicated purchase of a note secured by a 5-star gateway-city hotel on the East Coast which required complex analysis of tax and securities consequences to the lender, the borrower and Strategic.

Stratford Hospitality

Represented the company in connection with hotel acquisitions, joint venture advice, and corporate formation.

Sumitomo Realty & Development

Represented Sumitomo in connection with management and rebranding issues and for the negotiation and documentation of a new long-term management contract on its 350-room Park Hyatt Los Angeles hotel in Century City. Also represented the company on major litigation involving complex facts and law with Marriott, land use and entitlement matters, condo hotel advice and ground lease issues.

Summit Health Care

Represented Summit Health Care with its residential and long-term care senior living facilities throughout the western U.S. in all areas of labor and employment law.

Sun Alliance Health Care

Represented Sun Alliance which owns and manages residential and long-term care senior living facilities, clinical laboratories and other types of health care providers throughout the U.S. Representation has focused on routine and critically important labor and employment matters, investigations and litigations, as well as U.S. Department of Labor wage audit.

SunAmerica

Development and management issues on 5-star urban hotels.

Sunstone Hotels

Represented Sunstone in connection with the proposed acquisition of a high-profile full-service hotel in Virginia, and worked with Sunstone on sale of Marriott hotel in Southern California.

Sunterra Corporation

Represented Sunterra, the nation's largest independent timeshare owner and operator, in connection with property acquisition, timeshare formation, and multi-state registration.

Swedbank

Represented Swedbank in connection with loan workouts, receivership, restructuring of hotel management agreements, litigation analysis and construction defect analysis involving the La Posada de Santa Fe Hotel & Spa in Santa Fe, New Mexico, and the Hotel Madeline in Telluride, Colorado.

Tarsadia Hotels

Represented Tarsadia in its "white knight" effort to acquire a hotel in a complex bankruptcy with the debtor's support.

Texas Rock

Represented the developer in pursuit of entitlements for a boutique luxury hotel with ground level restaurant and adjacent retail and parking in Hollywood, California.

Theraldson Lodging

Represented the company in structuring first hotel mortgage REIT in \$400 million refinancing, \$100 million line of credit and additional \$400 million follow-up financing on 260 hotel properties with 16,000 rooms in more than 20 states generating annual gross revenues of more than \$150 million. Brands operated include Comfort Inns & Suites, Country Inns & Suites, Courtyard by Marriott, Days Inns, Econo Lodges, Fairfield Inns by Marriott, Hampton Inns, Hawthorn Suites, Holiday Inns, Holiday Express, Homewood Suites, MainStay Suites, Quality Suites, Residence Inns by Marriott, Sleep Inns, Super 8, and Town & Place Suites.

TMC Communities

Represented TMC on a major multi-use, themed entertainment development which includes hotels, golf, residential, and a professional baseball stadium

Tokai Bank

Represented Tokai in numerous senior living facilities loans; represented the Los Angeles Agency on a workout of a mixed-use office, retail and hotel project where the loan value exceeds \$200 million. Represented the bank as a participant on a Hawaiian destination resort with a \$200 million troubled loan, and in the restructure of major loans secured by senior living facilities.

Trigild Corporation

Represented Trigild on general employment related matters, financing and select litigation issues.

TrizecHahn Development

Represented TrizecHahn on joint venture development, management and labor and employment matters concerning the \$540 million, 500,000 square foot Hollywood & Highland. This involved the redevelopment of an existing 471-room Holiday Inn into a 640-room Renaissance Hotel as part of a mixed-use entertainment/retail development. Representation included RFP for hotel operators, joint venture, technical services and management agreements with Marriott, neutrality agreement with HERE, and general union advice.

Trump Organization

Represented the Trump Organization on hotel and condo hotel matters relating to management agreement, condominium hotel structure and documentation, and other formation, structuring and sale issues for properties including Amman, Jordan, Baja, Mexico, Cap Cana, Dominican Republic, Chicago, IL, Ft. Lauderdale, FL, Giza, Egypt, Las Vegas, NV, Panama City, Panama, New York (SoHo), NY, Waikiki, HI.

Turnberry Ltd.

Representation in connection management agreement negotiation, general litigation and advice regarding management restructuring.

UBS Warburg (formerly Paine Webber)

Represented UBS in a broad range of its most significant and important hospitality matters including strategic advice on its controlling interest in an independent hotel operator, and its portfolio of 100%-owned hotels; litigation involving breach of contract by operator of a destination resort property; handling the sale of its independent hotel operator; sale of its portfolio of wholly-owned hotels; management and franchise issues; development of a \$400 million, 1,500 room Westin hotel with conference facilities, time share, signature restaurants, and signature spa in Orlando; and an \$80 million, 300-room W Hotel development with a signature restaurant, and 30,000 square feet of meeting space in the San Francisco bay area, including development, construction, financing, joint venture, management and franchise issues.

Union Bank of California

Acted as one of the principal outside law firms on matters involving hotels, real estate, and workouts.

Unique Hotels & Restaurants

Represented the company in certain acquisition matters.

USAA Real Estate Company

Represented the company in connection with its \$129 million portfolio buyout of six Doubletree branded hotels with 2,249 rooms in 5 states including California, Texas, Kansas, Oklahoma and Missouri.

Visiting Nurse Association of Los Angeles

Represented the largest California home health provider on all labor and employment matters including related litigation and audit issues.

The Walt Disney Company

Represented Disney in connection with evaluating condo hotel regime structures, and the structuring of Disney hotel management agreements and policies. Represented Disney in the acquisition of its site at National Harbor, Virginia. Also, general representation in connection with California timeshare and vacation club properties.

Washington Mutual Federal Savings Bank

Represented WaMu on certain hospitality issues, including receiverships and labor issues.

Waverider Surf Club

Represented the company in connection with surf-oriented vacation club formation.

WDC Development (Winn Development Company)

Represented the developer of Columbus Center, Boston on a \$550 million condo hotel, condo residential, retail, commercial and parking development on 6.97 acres predominantly comprised of 4 parcels of air rights over a portion of the Massachusetts Turnpike owned by the MTA and the adjacent railroad tracks owned by the Massachusetts Bay Transportation Authority. Work included condo hotel regime and program, hotel and spa management agreement and related issues.

Wells Fargo Bank

Represented Wells Fargo in hotel loan originations as well as workouts involving troubled real estate and hotel loans (both whole loans and CMBS), including large-scale (e.g., the Le Meridién Hotel, San Francisco) and smaller limited service hotels. Assisted with preparation of hotel provisions for Bank's hospitality loan documents. Assisted Wells Fargo in transitioning franchise agreements for hotel properties in receivership, then foreclosure and subsequent sale of those assets

Westbrook Real Estate Fund IV

Represented the Fund in a \$31 million acquisition of 9 Marriott-branded hotels with 732 rooms in 5 states including Louisiana, Mississippi, Georgia, Arkansas, and Tennessee.

Westfield Group

Represented major shopping center owner and developer in analysis of opportunities, issues and strategies for converting and developing some of its most important shopping centers and regional malls to hotel-retail-residential mixed-use projects.

Westmont Hospitality

Represented the company in connection with union representation petition, where we successfully challenged various legal issues with the NLRB, thereby postponing the representation election and allowing management to ultimately avoid the unionization of the hotel.

Wheelock Street Capital

Represented this equity investor in connection with due diligence, joint venture documentation, bond financing and management agreement analysis involving a capital stack restructuring for a Ritz-Carlton resort property. Also represented the company in connection with its acquisition of the Westlake Hyatt Hotel, and the Agoura Hills Renaissance Hotel. Also assisted client with the negotiation and drafting of a Ritz-Carlton hotel management agreement and joint venture, land use and other matters involving several Southern California hotel properties.

Wilshire Restaurant Group

Represented the company in connection with wage and hour class action litigation.

Windsor Health Care

Represented one of the significant principals of the company in dealing with complex prorations and receivable litigation.

Winter Park Recreational Association

Represented Winter Park on issues related to the development, management, joint venture and financing of hotel and ski-related development matters.

Wolfgang Puck Food Company

Represented WPFC in connection with domestic airport and international licensing of express restaurant concept.

Wolfgang Puck Restaurants

Represented Wolfgang Puck nationwide on trademark and licensing matters for his restaurants and products such as Spago, Chinois on Main, and Granita.

The Woodlands Operating Company

Represented the Woodlands Operating Company in connection with management, financing, and joint venture issues related to a 27,000-acre mixed-use residential and commercial community near Houston with several hotel and conference center components.

Woodside Hotels & Resorts

Represented Woodside Hotels on labor and collective bargaining matters with union, as well as on other management agreement issues. Represented the company on joint venture and management issues regarding the development of a new hotel and spa.

Wyndham International

Represented Wyndham International on certain major hotel acquisitions including purchase and loan documentation, personal property, environmental, liquor license, tax, and labor issues. Also represented the company on significant operations issues, including management agreement matters, trademark, and labor and employment issues such as negotiation of neutrality agreement, handling successor liability issues, advising on union issues, and collective bargaining. Represented the company in major multistate litigation against major branded hotel operator.

Yasuda Trust & Banking

Represented Yasuda on a loan workout involving six cross-collateralized hotel properties that were owned and operated by a branded chain. Also represented the bank on a major Hawaii resort workout of approximately \$200 million, as well as on a workout and disposition of a major urban hotel.

YTL Hotels & Resorts

Represented YTL in connection with its due diligence and bid for a proposed acquisition of a luxury hotel in the Greater Los Angeles metropolitan area.

Representative Properties in the Hospitality Industry

The Global Hospitality Group® was formed at JMBM in 1987 to serve more effectively the specialized needs of hospitality property investors, owners, lenders, operators, and capital sources. Our work involves all aspects of the hospitality industry, including hotels & resorts, vacation ownership properties, restaurants, golf courses, tennis facilities, country clubs, sports clubs & spas, development projects, assisted living facilities, themed properties, sports complexes, and stadiums & arenas.

JMBM has extensive experience and capabilities in the financing, acquisition and sale of these hospitality properties and operating companies. The Global Hospitality Group® has been involved in more than 1,300 transactions representing more than \$60 billion in total sales, financings, acquisitions, and workouts involving hospitality projects and companies

Below you will find a list of more than 1,300 *Representative Properties* that have been the subject of our client representation over the years. You will find a list of our *Representative Clients* in the preceding section.

Property/Project Engagement

Acqua Hotel, Marin Co., CA ADA and accessibility

Ala Moana Hotel, Honolulu, HI Condo hotel advice (conversion)

Aladdin Hotel & Casino, Las Vegas, NV Acquisition/buy-side, gaming license, bankruptcy

Alana Hotel, Waikiki, HI Acquisition/buy-side through foreclosure/deed-in-lieu

Alexis Park Hotel, Las Vegas, NV ADA and accessibility, litigation

Aloft Hotel, Tempe, AZ Financing

Amalfi Hotel Chicago, Chicago, IL Condo hotel advice (conversion)

Ambrose Collection, Hollywood, CA Management agreement

America's Best Value Inn, Albuquerque, NM Acquisition/buy-side, management agreement

AmeriSuites, San Diego, CA Development, franchise agreement

Anaheim Garden Walk, Anaheim, CA Development, entitlement, financing, hotel mixed-use and timeshare for 3 hotels, waterpark,

timeshare

Anaheim Park Hotel, Anaheim, CA Note acquisition, bankruptcy, foreclosure, eviction, operations issues

Arctic Club Hotel, Seattle, WA Labor and employment

Atlantic Times Square, Inglewood, CA Litigation

 Auberge Lodge at CordeValle, San Martin, CA
 Management agreement

 Auberge Lodge at Skylonda, Woodside, CA
 Management agreement

Auberge San Ysidro Ranch, Santa Barbara, CA

Management agreement, litigation

Auburn Valley Country Club, Auburn, CA Bankruptcy

Austria Haus, Vail, CO Condo hotel advice (conversion), management agreement

Autry Resort Hotel, Palm Springs, CA Labor and employment, acquisition/sell-side, litigation, ownership issues

Avante Hotel, Santa Clara, CA ADA and accessibility

Bachmann Springs, Tombstone, AZ Development

Baltimore Convention Center Hotel, Baltimore, MD Development, management agreement

Banyan Tree Spa Phoenix Seagaia Resort, Japan Management agreement

Barbizon Hotel, New York, NY Financing, acquisition/buy-side

Bayside Hotel, Santa Monica, CA Acquisition/sell-side

Engagement

Beaches Restaurant, Manhattan Beach, CA Restaurant acquisition/buy-side, joint venture, restaurant lease, chef consulting agreement

Beacon Hotel, Miami Beach, FL Labor and employment, acquisition/buy-side, tax, joint venture, operations issues

Bel Age Hotel, West Hollywood, CA Acquisition/buy-side, financing, UCC

Bel Air L'Auberge Hotel, Del Mar, CA Foreclosure/deed-in-lieu, operations issues, management agreement, acquisition/buy-side

Best Western, Valencia, CA Loan workout, restructuring, tax advice

Best Western Encina Lodge & Suites, ADA and accessibility

Santa Barbara, CA

Best Western Hotel, Anaheim, CA Acquisition/buy-side, joint venture, financing

Best Western Hotel, Corte Madera, CA ADA and accessibility Best Western Seven Seas Hotel, San Diego, CA Acquisition/buy-side Best Western South Coast Inn, Goleta, CA ADA and accessibility Beverly Comstock Hotel, Beverly Hills, CA Acquisition/buy-side Beverly Heritage Hotel, Costa Mesa, CA Sale-leaseback, financing Beverly Hilton, Beverly Hills, CA

Beverly Prescott Hotel, Los Angeles, CA Contracts

Beverly Rodeo Hotel, Beverly Hills, CA Labor and employment, city permits, regulatory

Beverly Sunset Hotel, West Hollywood, CA Foreclosure/deed-in-lieu, tenant issues, acquisition/sell-side

Biltmore Hotel Los Angeles, Los Angeles, CA Financing, loan workout

Biltmore Resort & Spa, Phoenix, AZ Financing

Boca Raton Resort & Club, Boca Raton, FL Acquisition/buy-side, management agreement

Bougainvillea, San Diego, CA Acquisition/buy-side, development, joint venture, tax, financing, golf course, operations issues

Labor and employment

The Boulders Resort, Carefree, AZ Labor and employment, trademark

Brown Palace Hotel, Denver, CO Management and franchise agreement, acquisition/buy-side, financing

Buena Vista Palace Hotel, Disney World, FL Management agreement, ownership issues

Butterfly Grove Inn, Pacific Grove, CA Management and franchise agreement, loan restructuring, acquisition/sell-side

The Buttes, Tempe, AZ Management agreement, acquisition/buy-side, labor and employment, trademark

Cal Neva Resort, Crystal Ban, NV Acquisition/sell-side Cambridge Side Hotel, Cambridge, MA Management agreement

Candlewood Suites Hotel, Bellevue, WA Management and franchise agreement, litigation Candlewood Suites Hotel, Hillsboro, OR Management and franchise agreement, litigation Management and franchise agreement, litigation Candlewood Suites Hotel, Milpitas, CA Candlewood Suites Hotel, Pleasanton, CA Management and franchise agreement, litigation Candlewood Suites Hotel, Sacramento, CA Management and franchise agreement, litigation

Candlewood Suites Hotel, Santa Ana, CA Financing

Canggu Beach Resort, Bali Indonesia Management agreement Canterbury Hotel, Washington, DC Management agreement

Carefree Resorts, Carefree, AZ Corporate acquisition/buy-side, labor, trademark, securities

Caribe Royal Suites, Orlando, FL Management agreement, general corporate advice

Carillon Hotel, Miami Beach, FL Financing

Carlton Hotel, San Francisco, CA ADA and accessibility Carlyle Hotel, New York, NY Management agreement

Carmel Valley, CA, Carmel Valley, CA Restructuring, loan workout, foreclosure/deed-in-lieu, acquisition/sell-side

Engagement

Casa Del Mar, Santa Monica, CA Construction financing Casa Madrone, Sausalito, CA Receivership, foreclosure

Catalina Island, CA Development, financing, condo hotel advice, joint venture, land use, management agreement

Century Plaza Hotel, Los Angeles, CA Management agreement, financing, acquisition/buy-side Chamberlain, West Hollywood, CA

Chase on the Lake, Walker, MN Financing, development, operations issues

Cheyenne Mountain Conference Resort, Acquisition/buy-side

Colorado Springs, CO Citronelle Restaurants, Santa Barbara, CA; Los Angeles,

CA; San Francisco, CA; Washington, DC; Philadelphia, PA;

Baltimore, MD

Clarion Hampshire House Hotel, Washington, DC

Clarion Hotel, San Francisco Airport, San Francisco, CA

Clarion Hotel, San Pedro, CA

Clarion Hotel & Casino (fka Greek Isle Hotel &

Clarion Hotel, Ontario, CA

Casino), Las Vegas, NV

Clark Hotel, Los Angeles, CA Clift Hotel, San Francisco, CA

Club Hotel by Doubletree, Miami Airport, Miami, FL

Coastal Hotel Group, Portland, OR; Tucson, AZ; Mt.

Hood, OR

Columbus Center, Boston, MA

Comfort Inn, San Diego, CA

Comfort Inn North, (56 Comfort Inns located in Cedar Rapids, IA; Omaha, NE; Onalaska, WI; Urbandale, IA; Morris, IL; Moline, IL; Champaign, IL; Eau Dlaire, WI; Galesburg, IL; Evansville, IN; Austin, TX; Fargo, ND; Forsyth, IL; Fremont, NE; Marion, OH; Mankato, MN; Coralville, IA; Manitowoc, WI; Wichita, KS; Beloit, WI; Billings, MT; Sioux Falls, SD; Casper, WY; Danville, IL; Lincoln, IL; Fargo, ND; Brooklyn Center, MN; Lincoln, NE; Waterloo, IA; Dubuque, IA; Lee's Summit, MO; Tamah, WI; Topeka, KS; Quincy, IL; Springfield, IL; Kokomo, IN; Kirksville, MO; Helena, MT; Jamestown, ND; Grand Forks, ND; Indianapolis, IN; Richmond, IN; Rockford, IL; Saginaw, MI; Des Moines, IA; Great Falls, MT; Green Bay, WI; Gumee, IL; Ames, IA; Cedar Rapids, IA; Dayton, OH; Wahpeton, ND; Joilet, IL; Anderson, IN; Joliet, IL; Muncie, IN)

Condo hotel advice (conversion), land use, entitlements

Licensing, joint venture, intellectual property

Management agreement

Acquisition/buy-side

Acquisition/buy-side

Foreclosure/receivership, acquisition/sell-side

Franchise agreement, acquisition/sell-side

Acquisition/sell-side, liquor license, entitlement, title

Loan workout, receivership, bankruptcy, loan sale

Management and franchise agreement

Acquisition/sell-side

Development, condo hotel advice, hotel and spa management agreements

Loan workout/receivership

Securitization/Financing

Commerce Casino, City of Commerce, CA Management agreement, development, financing

Commodore Hotel, San Francisco, CA ADA and accessibility

Compri Hotel, Rancho Bernardo, CA Management and franchise agreement, acquisition/buy-side, financing

Conestoga Hotel, Anaheim, CA Bankruptcy, foreclosure

Conrad Shanghai, Shanghai, China Management agreement, financing, development

Conrad Spinnaker, San Diego, CA Management agreement Continental Plaza, Los Angeles, CA Acquisition/buy-side

Country Inn, Davenport, IA; Eau Claire, WI; Grand Rapids,

MI; Lewisville, TX; Naperville, IL; Toledo, OH

Country Inn & Suites, Owatonna, MN

Securitization/financing

Securitization/financing

Country Inn & Suites, Rochester, MN Securitization/financing
Courtyard by Marriott, Akron, OH; Bloomington, IL; Securitization/financing

Champaign, IL; Lubbock, TX; Peoria, IL; Springfield, IL;

Woodlands, TX

Courtyard by Marriott, Lafayette, LA Management agreement

Courtyard by Marriott, Paducah, KY

Management agreement

Courtyard by Marriot, Pasadena, CA Acquisition

Courtyard by Marriott, Tulsa, OK Management agreement

Crescent Beach Motel, Crescent City, CA ADA and accessibility, litigation

Creston Manor Winery, San Luis Obispo, CA Acquisition/buy-side, licensing, franchise, trademark

Crowne Plaza Hotel, Albany, NY Management agreement

Crown Plaza Hotel, Dallas, TX Bankruptcy

Crown Plaza Hotel, Los Angeles, CA Termination of license agreement

Crown Sterling Suites Hotel, Anaheim, CA; Los Angeles, CA; Mandalay Beach, CA; Burlingame, CA; Milpitas, CA;

Napa, CA; South San Francisco, CA

Angeles, Acquisition/buy-side

Engagement

Crowne Plaza Hotel, Concord, CA Franchise agreement

Crowne Plaza, City of Commerce, CA Management agreement, development

Crowne Plaza, Melbourne, FL

Crowne Plaza, Phoenix Airport, Phoenix, AZ

Management agreement

Crowne Plaza, Pittsburgh, PA

Management agreement

Crowne Plaza, Silver Spring, MD

Management agreement

Crowne Plaza, Emeryville, CA

Loan modification

Crowne Plaza, West Palm Beach, FL

Management agreement

Dallas Convention Center Hotel, Dallas, TX

Project financing with tax-exempt bonds, RFP for hotel operators, management agreement

Davenport Sun Hotel, Spokane, WA Management agreement, joint venture, acquisition/sell-side

David Duval Golf Academy, Miyazaki, Japan Management agreement

Days Inn, Bloomington, IL; Cedar Rapids, IA; Davenport,
IA; Grand Forks, ND; Mankato, MN; Topeka, KS

Management agreement

Securitization/financing

Days Inn, Mission Bay, CA; Portland, OR; San Diego, CA
Management and franchise agreement, acquisition/sell-side, operations, financing

Days Inn, Fairfield, CA Acquisition/buy-side, receivership, restructuring

Days Inn, Santa Ana, CA

Loan workout, foreclosure, franchise agreement, acquisition/sell-side

Debbie Reynolds Hotel & Casino, Las Vegas, NV Acquisition/buy-side

Desert Inn, Las Vegas, NV Acquisition/buy-side

riequisition buy side

Desert Princess Country Club & Resort,
Palm Springs, CA
Workout, bankruptcy, acquisition/buy-side, acquisition/sell-side, construction defect, homeowner,
golf course use agreements, management agreement, litigation, trademark

gon course use agreement, magarent, magarent,

DFW Airport Hotel & Conference Center, Dallas, TX Acquisition/buy-side

Diamond at Lake Elsinore, Lake Elsinore, CA

Development, land use, leasing, sports facility

Disneyland Resort, Anaheim, CA Condo hotel advice (new development)

Donatello Hotel, San Francisco, CA Acquisition/buy-side

Doral Hotel, Chicago, IL Financing

Doral Hotel & Country Club, Miami Beach, FL Financing

Engagement

Doral Desert Princess, Palm Springs, CA Acquisition/sell-side, management agreement termination

Dos Pueblos, Santa Barbara, CA Acquisition/buy-side, development, joint venture, tax, financing, golf course operations and hotel

operations

Doubletree Allen Center, Houston, TX Management and franchise agreement, acquisition/buy-side

Doubletree Club, Pleasanton, CA Acquisition/buy-side

Doubletree Club Hotel Des Plains, Des Plains, IL Management and franchise agreement

Doubletree Downtown Tulsa Hotel, Tulsa, OK Management and franchise agreement, acquisition/buy-side

Doubletree Glenview, Glenview, IL Management and franchise agreement

Doubletree Guest Suites, Minneapolis, MN Management and franchise agreement

 Doubletree Hotel, Bakersfield, CA
 Financing

 Doubletree Hotel, Modesto, CA
 Financing

Doubletree Hotel, Rancho Bernardo, CA Acquisition/buy-side, loan workout, bankruptcy, acquisition/sell-side

Doubletree Hotel at Corporate Woods, Overland, KS

Management and franchise agreement, acquisition/buy-side

Doubletree Hotel at the City, Anaheim, CA

Management and franchise agreement, acquisition/buy-side

Doubletree Hotel at Post Oak, Houston, TX Management and franchise agreement

Doubletree Inn, Aurora, CO Financing

Doubletree Inn, Columbia, MD Management agreement

Doubletree La Posada Resort Hotel, Scottsdale, AZ

Management agreement, acquisition/buy-side

Doubletree Park Place Hotel, Minneapolis, MN Management and franchise agreement

Doubletree Resort, Palm Springs, CA Acquisition/buy-side, financing

Doubletree Resort, Sedona, AZ Acquisition/buy-side

Doubletree Suites Chicago, Chicago, IL Management and franchise agreement

Doubletree Tallahassee Hotel, Tallahassee, FL Management and franchise agreement

Doubletree Tucson Reid Park, Tucson, AZ Acquisition/buy-side

Doubletree Westminster, Westminster, CO Management and franchise agreement

Dylan Hotel, New York, NY

Management agreement
Eastland Park Hotel, Portland, ME

Acquisition/buy-side
Econo Lodge, Fargo, ND

Securitization/financing

Edgewater Inn, Fresno, CA Foreclosure and acquisition/sell-side

El Prado Inn, Santa Barbara, CA ADA and accessibility

Elk Mountain Resort, Telluride, CO Management agreement, financing, development, operation and ownership issues

Embassy Suites Anaheim, South Anaheim, CA Financing

Embassy Suites Cleveland/Rockside, Franchise agreement

Independence, OH

Embassy Suites Columbus/Dublin, Dublin, OH Franchise agreement
Embassy Suites Denver International Airport, Franchise agreement

Denver, CO

Embassy Suites Hotel, Chicago, IL; New Orleans, LA; Dallas, TX; Los Angeles, CA; Boca Raton, FL; San Juan, PR; Denver, CO; Seattle, WA; Pleasant Hill, CA; Walnut Creek, CA; South Lake Tahoe, NV; Baltimore, MD; Orlando, FL; Torrance, CA; Arcadia, CA

Management and franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Embassy Suites Hunt Valley, Hunt Valley, MD Management and franchise agreement

Embassy Suites La Quinta, La Quinta, CA

Management and franchise agreement, loan workout

Embassy Suites North Phoenix, Phoenix, AZ Management and franchise agreement

Embassy Suites Phoenix-Scottsdale, Scottsdale, AZ Acquisition/buy-side

Embassy Suites San Juan, San Juan, Puerto Rico Acquisition/buy-side, franchise agreement

Embassy Suites Schaumburg, Schaumburg, IL Management and franchise agreement

Embassy Suites Tampa Airport/Westshore, Franchise agreement

Tampa, AZ

Embassy Suites, Boston, MA

Management and franchise agreement

Embassy Vacation Resort, Orlando, FL Franchise agreement, acquisition/buy-side, development, financing, construction, partnership

Engagement

Embassy Vacation Resort, Poipu, Kauai Timeshare formation and multi-state registration, franchise agreement, acquisition/buy-side

Embassy Vacation Resort, South Lake Tahoe, CA

Timeshare formation and multi-state registration, franchise agreement, acquisition/buy-side,

Securitization/financing

ADA and accessibility, construction litigation

development, financing, construction, joint venture, land-use, entitlements

Emerald Hotel, Anaheim, CA

Labor and employment, litigation

Emerald Plaza, San Diego, CA Acquisition/buy-side

Estrella Del Mar Hilton, Mazatlan, Mexico Management and franchise agreement, condo hotel advice (new development)

eSuites, Phoenix, AZ; Raleigh-Durham, NC; Financing, pre-opening and operations issues

Jacksonville, FL; Tampa, FL

Extended Stay America, Columbus, OH; Denver, CO; Fairfield, CA; Houston, TX; Lake Forest, CA; Rancho

Cordova, CA; Richmond, CA; Sacramento, CA;

San Diego, CA

IL; Kokomo, IN)

Fairmont Hotels, Seaside, CA

Fairfield Inn by Marriott (76 Fairfield Inns by Marriott located in Bay City, MI; Ashland, KY; Zanesville, OH; Corpus Christi, TX; Appleton, WI; Abilene, TX; Amarillo, TX; Council Bluffs, IA; Tyler, TX; Bozeman, MT; Branson, MO; Bryan/College Station, TX; Fairview Heights, IL; Fargo, ND; Coralville, IA; Waco, TX; Fairborn, OH; South Bend, IN; Fayetteville, AR; Sioux Falls, SD; Youngstown, OH; Saint Cloud, MN; Danville, IL; Eden Prairie, MN; Findlay, OH; Wichita Falls, TX; Forsyth, IL; Duluth, MN; Canton, OH; Victoria, TX; Dubuque, IA; Champaign, IL; Fort Worth, TX; Cheyenne, WY; Colorado Springs, CO; Coon Rapids, MN; Galesburg, IL; Davenport, IA; Mesquite, TX; Grand Forks, ND; Temple, TX; Great Falls, MT; Greeley, CO; Gumee, IL; Holland, MI; Houston, TX; Hudson, WI; Oshkosh, WI; Tinley Park, IL; Peru, IL; Plano, TX; Terre Haute, IN; Humble, TX;

Tulsa, OK; Jackson, MI; Bismarck, ND; Juliet, IL; Kankakee,

Fairfield Inn, Mission Viejo, CA Acquisition/buy-side

Fairfield Inn, Rancho Cordova, CAADA and accessibilityFairfield Inn, Sacramento, CAADA and accessibility

Fairfield Suites, Houston, TX Securitization/financing
Fairmont, San Francisco, CA Labor, tax, operations issues

Fairmont-Boston (Copley Plaza), Boston, MA Acquisition/buy-side

Fairmont Hotel and Spa Resort, Palm Desert, CA Financing

Fairmont-New York (The Plaza), New York, NY
Management agreement, acquisition/buy-side

Fairmont-San Jose, San Jose, CA

Management agreement
Fairmont Sonoma Mission Inn, Sonoma, CA

Acquisition/buy-side

Fairmont Turnberry Isle Resort & Spa, Miami, FL Management agreement advice

FelCor Suites, Anaheim, CA: Burlingame, CA; LAX, Los Labor and employment, acquisition/buy-side, due diligence, tax

Angeles, CA; Mandalay Beach, CA; Milpitas, CA; Napa, CA; and South San Francisco, CA

Jim Butler

Management agreement

Engagement

Forte Hotel, San Diego, CA Acquisition/buy-side and sell-side, ground lease, management and franchise agreement

Four Points Aero Drive, San Diego, CA
Management and franchise agreement, joint venture, development, golf agreements

Four Points Sheraton Emeryville, Emeryville, CA

Loan modification

Four Points Sheraton LAX, Los Angeles, CA

Labor and employment

Four Points Sheraton Manhattan Chelsea Hotel, Labor and employment

New York, NY

Four Points Sheraton, New York, NY Management agreement
Four Points Sheraton, Philadelphia, PA Management agreement

Four Seasons, Scottsdale, AZ Refinancing

Four Seasons Aviara, Carlsbad, CA Construction financing

Four Seasons Cliff Hotel, San Francisco, CA Financing, foreclosure/deed-in-lieu, bankruptcy, management agreement, acquisition/sell-side

Four Seasons Mexico City, Mexico City, Mexico Acquisition/buy-side

Four Seasons New York, New York, NY Management agreement

Four Seasons Newport Beach, Newport Beach, CA Management agreement, transition advice

Four Seasons Resort, Scottsdale at Troon North, Construction financing

Scottsdale, AZ

Four Seasons Resort Maui at Wailea, Maui, HI Acquisition/buy-side

Four Seasons Vail, Vail, CO Condo hotel advice (new development), development, financing, analysis of hotel, condominium

and fractional interest management agreements

Franz Klammer Lodge, Telluride, CO Management agreement, acquisition/sell-side, fractional interest regime formation, multi-state

sales registration, sales training

Furama Hotel, Los Angeles, CA

Land use, entitlements

GameWorks, Domestic and International Franchise and license advice

Givenchy Spa & Resort, Palm Springs, CA Acquisition/sell-side, loan restructuring, operation issues, labor and employment

Glendale Hilton, Glendale, CA

Labor and employment

Golden Door Spa, San Diego, CA Acquisition/buy-side, trademark work

Good Nite Inn, Buttonwillow, CA

Good Nite Inn, Calabasas, CA

Restructuring

Good Nite Inn, Camarillo, CA

Good Nite Inn, Redlands, CA

Good Nite Inn, Sylmar, CA

Restructuring

Good Nite Inn, Sylmar, CA

Restructuring

Acquisition/sell-side

Grand Hotel, Point Clear, AL Management agreement, litigation, acquisition/sell-side

Grand Palazzo, Charlotte Amalie, U.S. Virgin Islands Acquisition/buy-side, financing

Grand Sierra Hotel, Reno, Nevada Condo hotel advice

Great Wolf Resorts, Garden Grove, CA Development of resort and water park, negotiate hotel management agreement

Greek Isles Hotel, Las Vegas, NV Acquisition/sell-side

Hacienda de Monterey, Palm Desert, CA Acquisition/buy-side, acquisition/sell-side, management and franchise agreement, bankruptcy,

financing

Hampshire Hotel, Washington, DC Management agreement

Securitization/financing

Hampton Inn (31 Hampton Inns located in Woodbury, MN; Texas City, TX; San Angelo, TX; Abilene, TX; Findlay, OH; Akron, OH; Fort Worth, TX: Thornton, CO; Kalamazoo, MI; Jackson, MI; Johnson City, NY; Quail Springs, OK; Lubbock, TX; Wichita, KS; Battle Creek, MI; Lexington, KY; Temple, TX; Stafford, TX; Willowbrook, TX; Fairborn, OH; Mansfield, OH; Tinley Park, IL; Westminster, TX; Fairview Heights, IL; Saint Joseph, MO; Zanesville, OH; South Bend, IN; Forsyth, IL; Shawnee, OK; Youngstown, OH; Corpus Christi, TX)

 Hampton Inn, Colton, CA
 Acquisition/buy-side

 Hampton Inn, Phoenix, AZ
 ADA and accessibility

 Hampton Inn & Suites, Fort Wayne, IN
 Securitization/financing

Hampton Inn & Suites, Highland, CA Franchise agreement for San Manuel Bank of Indians for casino hotel project

 Handlery Hotel, San Francisco, CA
 ADA and accessibility

 Harbor Court Hotel, San Francisco, CA
 ADA and accessibility

Harbor Motor Inn, Anaheim, CA

Loan workout

Hard Rock Hotel & Casino, Las Vegas, NV Management agreement, development, financing, ground lease

Hawaiian Monarch, Honolulu, HI Management agreement, financing, acquisition/sell-side

Hawthorn Suites, Hollywood, CA Entitlement

 Hawthorn Suites, Naperville, IL
 Securitization/financing

 Heathman Hotel, Eugene, OR
 Acquisition/buy-side

Highland Springs Country Club & Resort, Development, real estate, financing, ownership, acquisition/sell-side

Springfield, MO

Hilton Alexandria Mark Center, Alexandria, VA

Hilton Americas Houston Convention Center,
Houston, TX

Loan workout, timeshare
Acquisition/buy-side
Management agreement

Hilton Anatole Hotel, Dallas, TX

Management agreement

Hilton Checkers Los Angeles, Los Angeles, CA

Acquisition/buy-side

Hilton Cincinnati Airport, Florence KY

Franchise agreement

Hilton Cleveland South, Cleveland, OH Management and franchise agreement
Hilton Columbus, Columbus, GA Management and franchise agreement

Hilton Del Mar, Del Mar, CA

Management agreement, development, ownership issues, financing

Hilton Denver Tech South, Greenwood Village, CO Management and franchise agreement

Hilton Financial District, San Francisco, CA Management agreement

Hilton Ft. Lauderdale Airport, Dania, FL Management and franchise agreement

Hilton Garden Inn, (16 Hilton Garden Inns located in Baltimore, MD; Boston, MA; Carlsbad, CA; Chicago, IL; Denver, CO; Farmington, CT; Hartford, CT; Newport, NJ; Orlando, FL; Overland Park, SK; Pittsburgh, PA; Princeton, NJ; Rye, NY; Salt Lake City, UT; San Francisco, CA; Stonington, CT; Valencia, CA) Acquisition/buy-side, development, management and franchise agreements, construction

Engagement

Hilton Garden Inn, Napa, CA

Management agreement

Hilton Garden Inn, Rancho Mirage, CA

Acquisition/buy-side

Hilton Garden Inn, Santa Rosa, CA

Acquisition/buy-side

Hilton Garden Inn, Tampa, FL

Acquisition/buy-side

Hilton Guam Resort & Spa, Guam, Micronesia Financing

Hilton Hotel & Conference Center College Station,

College Station, TX

Acquisition/buy-side

Hilton Hotel San Salvador, El Salvador Management agreement Hilton Hotel, Alexandria, VA Acquisition/buy-side Hilton Hotel, Anchorage, AK Acquisition/buy-side

Hilton Hotel, Bakersfield, CA Financing

Hilton Hotel, Carson, CA Joint venture, litigation, acquisition/sell-side Hilton Hotel, Charlotte, NC Acquisition/buy-side, franchise agreement

Hilton Hotel, Estrella Del Mar, Mazatlan, Mexico Franchise agreement, joint venture, development

Hilton Hotel, Fremont, CA ADA and accessibility, litigation

Hilton Hotel, Ft. Wayne, IN Management agreement

Hilton Hotel, Glendale, CA Acquisition, financing, management agreement

Hilton Hotel, Houston, TX Franchise agreement negotiation

Hilton Hotel, Indianapolis, IN Management and franchise agreement, acquisition/buy-side, joint venture

Hilton Hotel, Lake Arrowhead, CA Development

Hilton Hotel, Mazatlan, Mexico Management and franchise agreement, development, joint venture

Hilton Hotel, Modesto, CA Financing

Hilton Hotel, Pasadena, CA Management agreement

Hilton Hotel, San Bernardino, CA Financing, loan workout, litigation, labor and employment

Hilton Hotel, Santa Clara, CA Acquisition/buy-side

Hilton Hotel, Washington D.C. Acquisition/buy-side, management agreement

Hilton Huntington, Melville, NY Management and franchise agreement

Hilton Long Beach, Long Beach, CA Refinancing, management agreement, restaurant lease, ADA and accessibility

Hilton Los Angeles North/Glendale Hotel, Acquisition/buy-side

Glendale, CA

Hilton Melbourne Airport, Melbourne, Australia Management and franchise agreement Hilton Newark Gateway, Newark, NJ Management and franchise agreement Hilton Parsippany, Parsippany, NJ Management and franchise agreement

Hilton Raleigh-Durham Airport at Research Triangle

Park, Durham, NC

Acquisition/buy-side, financing, management

Hilton Reno Resort & Casino, Reno, NV Condo hotel advice (conversion), financing, management

Hilton San Francisco Financial District, Outside general counsel: litigation, management, financing, labor and employment (including

San Francisco, CA

collective bargaining negotiations), construction, land use, entitlements

Engagement

Hilton Suites (6 Hilton Suites located in Anaheim, CA; Auburn Hills, NJ; Brentwood, TN; Lexington, KY;

Oakbrook, IL; Phoenix, AZ)

Acquisition/buy-side, joint venture, management and franchise agreement, leasing, labor,

employment, contracts, licensing, financing

Hilton Suites, Boca Raton, FL Management and franchise agreement, acquisition/buy-side

Hilton Suites, Brentwood, TN Franchise agreement negotiation

Hilton Universal City, Los Angeles, CA Acquisition/buy-side, complex ground lease

Hilton Waterfront Beach Resort, Huntington Beach, CA Acquisition/buy-side, bankruptcy, litigation, franchise agreement

Hilton-Los Angeles Hilton, Los Angeles, CA Multi-employer plan withdrawal

Hilton-Nassau Bay Hilton Hotel and Marina,

Nassau Bay, TX

Acquisition/buy-side

Hilton-Orange County, Orange County, CA Labor and employment, acquisition/buy-side, tax, litigation

Hilton-Pasadena Hotel & Office Towers, Pasadena, CA Management and franchise agreement, acquisition/buy-side, joint venture, financing

Engagement

Hilton-Saipan Hilton Hotel, Saipan, Marianas Development, real estate, financing, ownership, acquisition/sell-side

Hilton-Santa Clara, Santa Clara, CA Acquisition/buy-side

Hilton-Victorville Hilton Inn, Victorville, CA Receivership

Hilton–Whittier Hilton, Whittier, CA Foreclosure/deed-in-lieu

Holiday Inn, Altamonte Springs, FL Management agreement, acquisition/sell-side

 Holiday Inn, Anchorage, AK
 Acquisition/buy-side

 Holiday Inn, Bedford, TX
 Acquisition/buy-side

 Holiday Inn, BWI Airport, Linthicum Heights, MD
 Management agreement

Holiday Inn, Commerce, CA Franchise agreement negotiation

Holiday Inn, Denver, COAcquisition/buy-sideHoliday Inn, Emeryville, CAAcquisition/buy-side

Holiday Inn, Fullerton, CA Franchise agreement, operations issues, acquisition/sell-side

Holiday Inn, La Guardia, NY Acquisition/buy-side

Holiday Inn, Long Beach, CA

Labor and employment, acquisition/sell-side

Holiday Inn, Meadow Lands, PAManagement agreementHoliday Inn, Monrovia, CAAcquisition/buy-sideHoliday Inn, Monroeville, PAManagement agreementHoliday Inn, Phoenix, AZManagement agreement

Holiday Inn, Orlando, FL Franchise agreement negotiations, operations issues, acquisition/sell-side

Holiday Inn, Poughkeepsie, NY Acquisition/buy-side

Holiday Inn, Reno, NVFranchise agreement negotiationHoliday Inn, Sacramento, CAADA and accessibility, litigation

Holiday Inn, San Francisco, CALabor and employmentHoliday Inn, Santa Fe, NMManagement agreementHoliday Inn, Santa Monica, CAAcquisition/buy-sideHoliday Inn, Staten Island, NYAcquisition/buy-side

Holiday Inn, Ventura, CA Financing

Holiday Inn at Fisherman's Wharf, San Francisco, CA

Management agreement, joint venture, labor and employment, bankruptcy

Holiday Inn-Beverly Garland's Holiday Inn at Acquisition/buy-side

Universal Studios, Studio City, CA

Holiday Inn Convention Center, Anaheim, CA Franchise agreement, development, land use, entitlements

Holiday Inn Convention Center, San Francisco, CAManagement agreementHoliday Inn Crowne Plaza LAX, Los Angeles, CAAcquisition/buy-sideHoliday Inn Express, San Francisco, CAAcquisition/buy-side

Holiday Inn LA Convention Center, Los Angeles, CA

Management and franchise agreement

Holiday Inn Myrtle Beach, Surfside Beach, SC Management agreement

Holiday Inn Rancho Cordoba, Rancho Cordoba, CA

ADA and accessibility, franchise agreement

Holiday Inn Resort Bali Benoa, Tanjung Benoa, Management Agreement

Tanjungbenoa, Bali - Indonesia

Holiday Inn Select, Strongsville, OH

Management agreement

Holiday Inn Select San Francisco Financial District,

Litigation, management and franchise agreement, financing

San Francisco, CA

Holiday Inn Vallejo Napa Gateway, Vallejo, CA Acquisition/buy-side

Engagement

Hollywood Roosevelt, Hollywood, CA Acquisition/buy-side, acquisition/sell-side, management and franchise agreement, financing, tax,

syndication, loan workout, bankruptcy

Homestead Studio Suites, Irvine, CAADA and accessibility, construction defect litigationHomestead Studio Suites, Mission Valley, CAADA and accessibility, construction defect litigationHomestead Studio Suites, Mission Valley, CAADA and accessibility, construction defect litigationHomestead Studio Suites, Sacramento CAADA and accessibility, construction defect litigation

 Homewood Suites, Columbus, OH
 Securitization/financing

 Homewood Suites, Grand Rapids, MI
 Securitization/financing

Homewood Suites, La Quinta, CA

Management and franchise agreement, condo hotel advice, financing

 Homewood Suites, Newark, CA
 Loan modification

 Homewood Suites, Toledo, OH
 Securitization/financing

 Homewood Suites, Westheimer, TX
 Securitization/financing

 Homewood Suites, Willowbrook, TX
 Securitization/financing

Hotel 71, Chicago, IL Acquisition/buy-side, acquisition/sell-side, management agreement, financing

Hotel Allegro, Chicago., IL ADA and accessibility

Hotel Cabo San Lucas, Cabo San Lucas, Mexico Acquisition/buy-side, development

Hotel California, Santa Monica, CA Refinancing, intellectual property, acquisition/buy-side

Hotel California, San Francisco, CA Acquisition/sell-side, acquisition/buy-side, loan workout, restructuring, foreclosure, litigation,

operations issues

 Hotel Glenn, Atlanta, GA
 Loan workout, restructuring

 Hotel Helix, Washington, DC
 Management agreement

 Hotel Huntington Beach, Huntington Beach, CA
 Management agreement

Hotel Indigo, Sarasota, FL Management agreement and franchise agreement

Hotel Inter-Continental, Los Angeles, CA
Management agreement, financing, bankruptcy, loan workout, acquisition/sell-side

Hotel Kitago Phoenix, Miyazaki, Japan Management agreement

Hotel La Jolla, La Jolla, CA

Management and franchise agreement, food and beverage agreement

Hotel Madera, Washington, DC Management agreement

Hotel Majestic, San Francisco, CA Bankruptcy

 Hotel Monaco Alexandria, Alexandria, VA
 ADA and accessibility

 Hotel Oceana, Santa Monica, CA
 Land use, entitlements

Hotel Pacific, Monterey Bay, CA

Management agreement, acquisition/sell-side, loan workout, restructuring

 Hotel Park Tucson, Tucson, AZ
 Acquisition/buy-side

 Hotel Rouge, Washington, DC
 Management agreement

Hotel Vintage Court, San Francisco, CA Financing

Hotel ZaZa, Houston, TX Management agreement

Howard Johnson Pickwick, San Francisco, CA
Franchise agreement negotiation, acquisition/buy-side
Hyatt Alicante, Anaheim, CA
Litigation, acquisition/buy-side, bankruptcy, environmental
Hyatt Arlington Hotel, Arlington, VA
Management agreement, bankruptcy, labor and employment

Hyatt on Capitol Square, Columbus, OH

Loan workout, acquisition/sell-side

Hyatt Clearwater Beach Hotel, Clearwater, FL Condo hotel advice, asset management agreement

Hyatt at Fisherman's Wharf, San Francisco, CA

Labor and employment, environmental

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Engagement

Hyatt-Grand Champions Resort, Indian Wells, CA Acquisition/buy-side, project documents and development, club formation, golf, tennis, financing,

sale of tennis rights, licensing of stadium, management agreement, tax, bankruptcy,

acquisition/sell-side, labor and employment, environmental

Hyatt-Grand Hyatt Hotel, New York, NY

Labor and employment, joint venture, financing

Hyatt-Grand Hyatt, Calgary, Alberta, Canada Management agreement, development, labor and employment

Hyatt-Grand Hyatt, San Francisco, CA

Labor and employment, operations and regulatory issues, environmental

Hyatt Grand Wailea Resort Hotel & Spa, Maui, HI Loan workout, management agreement termination

Hyatt Hotel, Grenada Management and franchise agreement, acquisition/buy-side, operations issues, labor and

employment

Hyatt Hotel, Sacramento, CA Management agreement, joint venture, labor and employment, environmental

Hyatt Hotel Sainte Claire, San Jose, CAFranchise agreement, labor and employment, environmentalHyatt Hotel, San Diego, CARestructuring, acquisition/sell-side, labor and employment

Hyatt Islandia, San Diego, CA

Labor and employment, environmental

Hyatt Newporter Resort, Newport Beach, CA
Management agreement, acquisition/sell-side, litigation, leasing, labor and employment,

environmental

Hyatt-Park Hyatt, Los Angeles, CA

Labor and employment, management agreement and environmental

Hyatt-Park Hyatt, Santa Monica

Construction, litigation, bankruptcy

Hyatt-Park Hyatt Beaver Creek, Beaver Creek, CO

Loan workout, acquisition/sell-side

Hyatt-Park Hyatt Embarcadero, San Francisco, CA
Restructuring, labor and employment, environmental
Hyatt Place Hotel, Roseville, CA
Management agreement, construction, financing

Hyatt Place Hotel, Riverside, CA Financing of construction
Hyatt Place, Vista, CA Management agreement

Hyatt Regency Bethesda, Bethesda, MD

Management agreement, loan workout, joint venture

Hyatt Regency Buffalo, Buffalo, NY Franchise agreement, loan workout, joint venture, acquisition/sell-side

Hyatt Regency Cambridge, Cambridge, MA

Loan workout, acquisition/sell-side, financing

Hyatt Regency Cincinnati, Cincinnati, OHLoan workout, bankruptcy, management agreement, financingHyatt Regency Coral Gables, Coral Gables, FLLoan workout, bankruptcy, acquisition/sell-side, financing

Hyatt Regency Denver, Denver, CO Loan workout, management agreement

Hyatt Regency Grand Cayman, Cayman Island, BWI Loan workout, expansion

Hyatt Regency Grand Cypress, Orlando, FL Loan workout, acquisition/sell-side

Hyatt Regency Hilton Head Resort, Hilton Head, SC Bankruptcy

Hyatt Regency Houston, Houston, TX Loan workout, acquisition/sell-side, leasing, financing

Hyatt Regency Huntington Beach Resort & Spa, Development, management, joint venture, financing, condo hotel advice

Huntington Beach, CA

Hyatt Regency Maui Resort & Spa, Maui, HI Loan workout

Hyatt Regency Miami, Miami, FL
Loan workout, bankruptcy, acquisition/sell-side, acquisition/buy-side

Hyatt Regency Milwaukee, Milwaukee, WI Management agreement, loan workout, financing

Hyatt Regency New Orleans, New Orleans, LA

Loan workout, acquisition/sell-side

Hyatt Regency Newport Beach, Newport Beach, CA Management and franchise agreement, litigation

Hyatt Regency Oakbrook, Oakbrook, IL Acquisition/buy-side

Hyatt Regency Orlando Int'l Airport, Orlando, FL

Loan workout, recapitalization, acquisition/buy-side

Hyatt Regency Phoenix, Phoenix, AZ

Loan workout, acquisition/sell-side, management agreement, financing

Hyatt Regency Printer's Row, Chicago, IL Loan workout, bankruptcy

Hyatt Regency Sacramento, Sacramento, CA

Loan workout, bankruptcy, acquisition/sell-side, financing

Engagement

Hyatt Regency Savannah, Savannah, GA

Loan workout, acquisition/sell-out, financing

 Hyatt Regency Suites, Palm Springs, CA
 Labor and employment, environmental

 Hyatt Regency Tampa, Tampa, FL
 Loan workout, acquisition/sell-side

Hyatt Regency Waikiki, Honolulu, HI Loan workout

Hyatt Regency Waikoloa, Hawaii, HI Management agreement

Hyatt Regency, Arlington, VA

Loan workout, bankruptcy, management agreement

Hyatt Regency, Austin, TX

Loan workout, acquisition/buy-side

Hyatt Regency, Baltimore, MD Management agreement, development, joint venture, labor and employment

Hyatt Regency, Chicago, IL

Labor and employment, financing

Hyatt Regency, Irvine, CA

Labor and employment, environmental

Hyatt Regency, La Jolla, CA

Loan workout, acquisition/sell-side, land use, environmental

Hyatt Regency, Lima, Peru Management agreement, ownership issues

Hyatt Regency, Los Angeles, CA

Labor and employment, operations and regulatory issues, environmental

Hyatt Regency, Oakbrook, IL Acquisition/buy-side

Hyatt Regency, Phoenix, AZ

Management agreement, operations, trademark, labor and employment

Hyatt Regency, Sacramento, CA

Management agreement, financing, labor and employment, environmental

Hyatt Regency, San Diego, CA

Development, financing, management, labor and employment, environmental

Hyatt Regency, San Francisco, CALabor and employment, environmentalHyatt Regency, Scottsdale, AZLabor and employment, environmentalHyatt Rickeys, Palo Alto, CALabor and employment, environmental

Hyatt Sonoma Vineyard Creek, Sonoma, CA
Management agreement, acquisition/buy-side

Hyatt Suites Hotel Northwest Perimeter, Marietta, GAAcquisition/buy-side, management agreement, labor and employmentHyatt on Sunset, Los Angeles, CAManagement agreement, operations, trademark, labor and employmentHyatt Valencia, Valencia, CALabor and employment, management agreement, environmental

Hyatt Westlake Plaza, Westlake Village, CA

Labor and employment, acquisition/sell-side, acquisition/buy-side, management agreement

 Ibis Hotel-Anaheim, Anaheim, CA
 Acquisition/buy-side

 Ibis Hotel-Carson, Carson, CA
 Acquisition/buy-side

 Ibis Hotel-San Francisco, San Francisco, CA
 Acquisition/buy-side

 Ilikai Nikko Waikiki Hotel, Honolulu, HI
 Acquisition/sell-side

 Indianapolis Omni-North Hotel, Indianapolis, IN
 Acquisition/buy-side

Inn at Laguna Beach, Laguna Beach, CA
Management agreement, acquisition/sell-side

Inn at Schoolhouse Creek, Mendocino, CA ADA and accessibility, litigation

Inn at Spanish Bay, Pebble Beach, CA Trademark

Inn by the Sea, Carmel, CA Ground lease restructuring

Inn of the Anasazi, Santa Fe, NM Financing, ownership, management agreement, acquisition/buy-side

Inn on the Park, Honolulu, HI Management agreement
InterContinental Bali Canggu, Tuban, Bali 80631 - Management Agreement

Indonesia

Inter-Continental Hotel at California Plaza, Loan workout, acquisition/sell-side

Los Angeles, CA

Inter-Continental MidPlaza Jakarta Hotel, Management agreement, litigation

Jakarta, Indonesia

Inter-Continental Portland, Portland, OR Management agreement

Engagement

Inter-Continental Seattle, Seattle, WA Management agreement

International Hotel–LAX, Los Angeles, CA Sandwich Lease

 Isla Navidad, Jalisco, Mexico
 Management agreement

 Island Colony, Honolulu, HI
 Management agreement

J.W. Marriott Hotel Century City, Los Angeles, CA

Management and franchise agreement, acquisition/buy-side, operations issues, labor and

employment

J.W. Marriott Hotel, Downtown Los Angeles, CA

Asset management agreement

J.W. Marriott Starr Pass Resort, Tucson, AZ Financing, development, loan workout

Joie de Vivre Hotel, Long Beach, CA

Management agreement

Joie de Vivre Hotel, Santa Cruz, CA

Management agreement

Kaanapali Beach Hotel, Maui, HI

Acquisition/buy-side

Kahala Mandarin Oriental Hotel, Honolulu, HI Management agreement, joint venture, arbitration, strategic advice, financing

Kapalua Bay Hotel & Villas, Maui, HI Acquisition/buy-side, financing

Kauai Resort Hotel, Kauai, HI Acquisition/buy-side, management and franchise agreement, entitlement, bankruptcy,

acquisition/sell-side

Kempinski Plaza Jakarta Hotel, Jakarta, Java, Indonesia Management agreement, litigation

Kensington Park Hotel, San Francisco, CA

Leasing, operations issues

Kimpton-Aspen Club Lodge, Aspen, CO Financing

Kimpton-Beverly Renaissance, Los Angeles, CA

Kimpton-Hotel George, Washington, DC

Kimpton-Hotel Helix, Washington, DC

Kimpton-Hotel Madera, Washington, DC

Kimpton-Hotel Madera, Connecticut

Kimpton-Hotel Marlowe, Cupertino, CA

Acquisition/buy-side

Management agreement

Management agreement

Management agreement

Kimpton-Hotel Monaco, Cambridge, MA Acquisition/buy-side, management agreement

Kimpton-Hotel Monaco, San Francisco, CA
Management agreement
Kimpton-Hotel Monticello Inn, San Francisco, CA
Management agreement
Kimpton-Hotel Rouge, Washington, DC
Management agreement
Kimpton-Hotel Villa Florence, San Francisco, CA
Management agreement
Kimpton-Palomar, San Francisco, CA
Management agreement
Kimpton-Prescott Hotel, San Francisco, CA
Management agreement
Kimpton-Topaz Hotel, Washington, DC
Management agreement

Kimpton Hotel, Cupertino, CA Financing

Kimpton Hotel, Los Angeles, CA Management agreement

Kimpton Hotel & Residences, Papagayo, Costa Rica Acquisition/buy-side, development, management agreement

Kimpton Hotel Solamar, San Diego, CA Development

King George Hotel, San Francisco, CA

Leasing, operations issues

Kona Kai Resort and Marino, San Diego, CA

Restructuring, bankruptcy, management and franchise agreement, acquisition/sell-side

L'Auberge Del Mar, Del Mar, CA Acquisition/buy-side

La Jolla de Mismaloya, Puerto Vallarta, Mexico Labor and employment, acquisition/buy-side, tax, joint venture, operations issues

La Quinta, La Quinta, CA Financing

La Quinta Hotel & Racquet Club, La Quinta, CA Restructuring

Engagement

La Quinta Motor Inns, (9 LaQuinta Motor Inns in: Atlanta, GA; Bellevue, WA; Orlando, FL; Richmond, VA; San Diego, CA; San Francisco, CA; Santa Fe, NM; Seattle, WA; and St. Petersburg, FL)

Management agreement, joint venture, acquisition/sell-side

Lake Elsinore Development, Lake Elsinore, CA

Development, management and franchise agreement, ownership issues

Larkspur Landing, Bellevue, WAConversionLarkspur Landing, Hillsboro, ORConversionLarkspur Landing, Milpitas, CAConversionLarkspur Landing, Pleasanton, CAConversionLarkspur Landing, Sacramento, CAConversion

Las Cabezas, Punta Mita, Mexico Management agreement

Las Ramblas, Las Vegas, NV Conducted RFP for operator, management agreement

Las Ventanas al Paraiso, Cabo San Lucas, Mexico Management agreement, financing, condominium, vacation ownership

Laurel Inn, San Francisco, CA ADA and accessibility

Le Méridien Cancun Resort & Spa, Cancun, Mexico Loan workout, restructuring, acquisition/sell-side

Le Méridien, Pasadena, CA

Development, financing, franchise and management agreement, joint venture

Le Méridien, San Diego, CA

Management and franchise agreement, development, joint venture, financing

Le Méridien, San Francisco, CA

Loan workout, restructuring

Le Royal Tahitien Hotel, Papeete, French Polynesia Acquisition/sell-side

Lighthouse Lodge, Pacific Grove, CA Bankruptcy

Lodge at CordeValle, San Martin, CA Management agreement

Lodge at Pebble Beach, Pebble Beach, CA Trademark

Lodge at Rancho Mirage, Rancho Mirage, CA Acquisition/buy-side, expansion, condo hotel advice

Lodge at Skylonda, Woodside, CA Management agreement

Lodge at Sonoma, Sonoma, CA

Development, financing, joint venture, management agreement

Lodge at Ventana Canyon, Tucson, AZ

Acquisition/buy-side, financing, labor and employment, trademark

Loews, Santa Monica, CA Financing
Loews Coronado, Coronado, CA Financing

Long Point Resort (Marineland), Palos Verdes, CAAcquisition/buy-side, restructuring, loan workoutLos Cabos Vacation Rentals, Los Cabos, MexicoManagement agreement, condo hotel adviceLuxe City Center Hotel, Los Angeles, CALeasing, franchise agreement, liquor license

Luxze Hitotsuba, Miyazaki, JapanManagement agreementMainStay Suites, Bedford, TXSecuritization/financingMainStay Suites, Houston, TXSecuritization/financingMajestic Hotel, San Francisco, CAFinancing, securities, tax

Malibu Inn, Malibu, CA Joint venture, loan restructuring

Mammoth 8050, Mammoth Lakes, CACondo hotel advice, land use, entitlementsMandalay Beach Resort, Oxnard, CALoan workout, bankruptcy, financing

Management agreement, pre-opening and operations issues

Playa Manzanillo, Costa Rica

Mandarin Oriental Hotel, Dallas, TX

Management agreement

Mandarin Oriental Hotel, Tuscany

Management agreement

Mandarin Oriental Hotel & Residences, Chicago, IL Acquisition/buy-side, development, financing, joint venture, hotel mixed-use, condo hotel advice,

management agreement

Engagement

Mandarin Oriental Hotel & Residences, Dallas, TX Condo hotel advice, management agreement

Mandarin Oriental Kahala Hotel, Honolulu, HI Management agreement, financing

Mandarin Oriental Hotel, Miami, FL Management agreement, operations issues

Maralisa Hotel, Acapulco, Mexico Acquisition/sell-side

Marco Beach Ocean Resort, Marco Island, FLFinancing, operations issuesMarina Doubletree Inn, Marina del Rey, CAReceivership, bankruptcyMarina International Hotel, Marina del Rey, CAReceivership, bankruptcyMarina Pacific Hotel and Suites, Venice, CAManagement agreement

Mariposa Lodge, Yosemite, CA ADA and accessibility, litigation

Marriott 5th & J, San Diego, CA Franchise agreement

Marriott All-Suites, Long Beach, CA Management agreement, development, land use

Marriott Anaheim, Anaheim, CA Leasing, condemnation

Marriott Atlanta Northwest Marriott, Atlanta, GA Acquisition/buy-side, management agreement

Marriott Charlotte Executive Park, Charlotte, NC Acquisition/buy-side

Marriott Coronado, Coronado, CA Management agreement

Marriott Courtyard, Pasadena, CA Acquisition/buy-side, due diligence, financing

Marriott Del Mar, Del Mar, CA

Management agreement, development, joint venture

Marriott Hotel BWI Airport, Baltimore, MD Financing

 Marriott Hotel, Buckhead, GA
 Management agreement

 Marriott Hotel, Cancun, Mexico
 Management agreement

Marriott Hotel, Charlotte, NC Refinancing

Marriott Hotel, Denver, CO Management agreement

Marriott Hotel, Fort Collins, CO Financing

Marriott Hotel, Key Biscayne, FL Ground lease restructure
Marriott Hotel, Mexico City, Mexico Management agreement
Marriott Hotel, Puerto Vallarta, Mexico Management agreement
Marriott Hotel, Walnut Creek, CA Management agreement
Marriott Kauai, Kauai, HI Acquisition/sell-side
Marriott Long Beach, Long Beach, CA Management agreement

Marriott Irvine, Irvine, CAAcquisition/buy-side, due diligence, financingMarriott Portland, Portland, ORManagement agreement, operations, leasingMarriott Rancho Cordova, Rancho Cordova, CAAcquisition buy-side, franchise agreementMarriott Rancho Las Palmas, Palm Desert, CAManagement agreement, lease, litigation

Marriott Resort Hotel, Tucson, AZ Financing

Marriott Safari Riverwalk, Scottsdale, AZ

Management agreement, development

Marriott San Antonio Resort, San Antonio, TX Acquisition/buy-side, development, joint venture, management agreement, financing

Marriott San Diego Gas Lamp, San Diego, CA Franchise agreement

Marriott Sawgrass, Jacksonville, FL Management agreement, operations issues, development, acquisition/sell-side

Marriott Seaview, Atlantic City, NJ Acquisition/buy-side

 Marriott Symphony Towers, San Diego, CA
 Financing

 Marriott-Torrance Marriott, Torrance, CA
 Restructuring

Marriott-Tulsa Marriott, Tulsa, OK Acquisition/buy-side

Maruko Lexton, LAX, Los Angeles, CA

Property/Project

Engagement

Acquisition/buy-side, development, construction, financing, bankruptcy, acquisition/sell-side

Marriott Warner Center, Woodland Hills, CA Foreclosure/deed-in-lieu

Marriott Windwatch, Long Island, NY Management agreement

Marriott—The Woodlands Marriott Hotel & Development, joint venture, hotel mixed-use, management agreement, financing

Conference Center, The Woodlands, TX

Maxim Hotel & Casino, Las Vegas, NVAcquisition/sell-sideMayfair Hotel, Los Angeles, CAAcquisition/buy-sideMGM Mirage, Las Vegas, NVCondo hotel advice

Miramar Hotel, Santa Barbara, CAFinancingMission Plaza, San Diego, CAReceivership

Monarch Beach, Laguna Niguel, CA Acquisition/buy-side, development, joint venture, tax, financing, golf course operations, hotel

operations

Mondrian Hotel, West Hollywood, CA Acquisition/buy-side, management agreement, technical services, franchise agreement

negotiations

Monterey Bay Inn, Monterey Bay, CA Management agreement, acquisition/sell-side

Monterey Hotel, Monterey, CA Restructuring, acquisition/buy-side, financing, loan workout, restructuring, receivership,

construction completion

Monterey Motor Lodge, Monterey, CA Management agreement, acquisition/sell-side

Monticello Hotel, San Francisco, CA Management agreement

Morgans Hotel Group, Playa del Carmen, Mexico Management agreement, technical services agreement, license agreement negotiation

Morningside Country Club, Rancho Mirage, CA

Acquisition/buy-side, management agreement

Motel 6, Hesperia, CA

Loan workout, foreclosure/deed-in-lieu

Motel 6, select properties throughout CA ADA and accessibility, litigation

 Muse Hotel, New York, NY
 ADA and accessibility

 Norwalk Inn, Norwalk, CA
 Receivership, restructuring

 NYLO Hotels, Chicago, IL
 Franchise agreement

Oakland Civic Center, Oakland, CA Restructuring, financing, corporate, real estate, tax

Olive Garden Restaurants, throughout CA ADA and accessibility, litigation

Omni Hotel, Richardson, TX

Loan workout, franchise agreement, acquisition/sell-side

Omni Dallas Convention Center Hotel, Dallas, TX Management RFP, management agreement

 Omni Indianapolis, Indianapolis, IN
 Acquisition/buy-side

 Omni Orrington Hotel, Evanston, IL
 Acquisition/buy-side

 Omni San Diego Hotel, San Diego, CA
 Development

Orchard Tree Inn, Palm Springs, CA
Note acquisition/buy-side
Ormsby Casino, Carson City, NV
Acquisition/buy-side
Oxford Suites, Chico, CA
ADA and accessibility
Oxford Suites, Redding, CA
ADA and accessibility

Pacific Grove Plaza, Pacific Grove, CA

Timeshare condominium foreclosure

 Pacific Shores Hotel, Santa Monica, CA
 Bankruptcy, lease

 Pala Mesa Resort, Fallbrook, CA
 Management agreement

Palms, Palm Springs, CA Acquisition/buy-side, renovation, repositioning

 Palomino Euro Bistro, Los Angeles, CA
 Restaurant lease

 Paradise Atrium Hotel, Las Vegas, NV
 Loan workout

Engagement

Paradise Village, near Puerto Vallarta, Mexico Acquisition/sell-side, condo hotel advice, timeshare, retail, golf, hotel, yacht club, country club,

other real estate uses

Park Plaza Suites, Seattle, WA Acquisition/buy-side

Park Shore, Honolulu, HI Acquisition/buy-side, financing

Pasadera Country Club, Monterey, CA Bankruptcy, loan workout, restructuring, financing

Peaks at Telluride, Telluride, CO Acquisition/buy-side, financing, labor and employment, trademark

Peninsula Beverly Hills, Beverly Hills, CA Labor and employment, operating and regulatory issues

Development, restructuring, foreclosure, acquisition/sell-side

PGA Plum Creek Tournament Players Club Course,

Carmel, IN

Tucson, AZ

PGA Starpass Tournament Players Club Course, Golf course and residential development, lending, restructuring, foreclosure/deed-in-lieu,

acquisition/sell-side

PGA West Hotel site, La Quinta, CA Restructuring Phoenician, Phoenix, AZ Financing

Phoenix Kogen Country Club, Miyazaki, Japan Management agreement

Piccadilly Inn, Fresno, CA Loan workout, restructuring

Pickwick, San Francisco, CA Labor and employment, acquisition/buy-side, due diligence

Pines, Yosemite, CA Management agreement

Plaza Hotel, New York, NY Acquisition/buy-side, management agreement, tax, labor and employment

Plaza Suites, Seattle, WA Acquisition/buy-side Pointe Anaheim, Anaheim, CA Development, entitlement Poipu Beach Villas, Poipu Beach, Kauai Franchise agreement

Post Ranch Inn, Big Sur, CA Construction lending

Prescott Hotel, San Francisco, CA Management and franchise agreement, financing, acquisition/buy-side

Management agreement, operations issues Princess Hotel, Acapulco, Mexico Princess Hotel, Hamilton, Bermuda Management agreement, operations issues Princess Hotel, South Hampton, Bermuda Management agreement, operations issues

Princess Hotel & Resort, San Diego, CA Acquisition/sell-side PruneYard Inn, Campbell, CA Management agreement

Acquisition/buy-side, management and franchise agreement, bankruptcy, acquisition/sell-side Ptarmigan Inn, Banff, Canada

Puerto Vallarta, Puerto Vallarta, Mexico Acquisition/buy-side Quality Hotel & Suites Downtown, Washington, DC Management agreement

Quality Inn, Lompoc, CA Loan workout, bankruptcy, acquisition/sell-side, financing

Quality Inn, Ripon, CA Franchise agreement, litigation

Quality Inn, Seattle-Tacoma, WA Acquisition/sell-side Quality Suites Love Field, Dallas, TX Securitization/financing Quality Suites, Addison, TX Securitization/financing

Queen Mary (Ship and Hotel), Long Beach, CA Bankruptcy, loan workout, management agreement, land use, entitlements

Radisson Bel Air Summit Hotel, Bel Air, CA Management and franchise agreement, labor and employment

Radisson Hotel, Agoura Hills, CA Foreclosure and deed-in-lieu, loan participation issues, acquisition/sell-side

Radisson Hotel, Berkley, CA Labor and employment

Radisson Hotel, Danvers, MA Acquisition/buy-side, management agreement, syndication

Radisson Hotel, Kenner, LA Management agreement

Radisson Hotel, Los Angeles, CA Operations issues, litigation, management agreement, litigation, labor and employment

Engagement

Radisson Hotel, Newport Beach, CA Franchise agreement

Radisson Hotel, Orange County Airport, Irvine, CA

Labor and employment, acquisition/buy-side, bankruptcy, litigation, tax, operations issues

Radisson Hotel, Phoenix, AZ Management agreement

Radisson Hotel, Sacramento, CA Restructuring
Radisson Hotel & Country Club, Manhattan Beach, CA Financing

 Radisson Inn, Seattle-Tacoma, WA
 Acquisition/sell-side

 Radisson Lexington, New York, NY
 Franchise agreement

 Radisson Phoenix Mid-City, Phoenix, AZ
 Franchise agreement

Radisson Plaza, Irvine, CA Acquisition/buy-side, bankruptcy, labor and employment, tax, litigation, operations issues

 Radisson Plaza Hotel, San Jose, CA
 Foreclosure/deed-in-lieu

 Radisson San Antonio, San Antonio, TX
 Franchise agreement, litigation

Radisson Stockton, Stockton, CA Acquisition/buy-side
Radisson Suites Hotel Boca Raton, Boca Raton, FL Franchise agreement

Radisson University of Minnesota Hotel, Acquisition/buy-side, ground lease, management and franchise agreement, financing

Minneapolis, MN

Radisson Valley Center Hotel, Sherman Oaks, CA Acquisition/buy-side

Radisson Waikoloa, Waikoloa, HI Acquisition/buy-side, labor, tax

Raffles Hotels, Lompoc, CA
Acquisition/buy-side, management and franchise agreement, acquisition/sell-side
Raffles Hotels, Santa Maria, CA
Acquisition/buy-side, management and franchise agreement, acquisition/sell-side
Raffles L'Ermitage, Beverly Hills, CA
Restructuring, foreclosure/deed-in-lieu, financing, due diligence, acquisition/buy-side,

management agreement

Ramada Executive Inn, San Francisco, CA

Labor and employment

Ramada Hotel, Agoura Hills, CA Restructuring

Ramada Hotel, Santa Barbara, CA ADA and accessibility, labor and employment

Ramada Inn, Commerce, CA Franchise agreement, operations issues, reservation agreement, satellite communication agreement

Ramada Inn, San Diego, CA Management agreement

Ramada Inn, Santa Maria, CA Acquisition/sell-side, bankruptcy

Ramada Inn-St. Tropez, Las Vegas, NV Acquisition/buy-side, management and franchise agreement, bankruptcy, acquisition/sell-side

Ramada South San Francisco, San Francisco, CA Acquisition/buy-side, labor and employment

Ramada Suites, San Francisco, CA Acquisition/buy-side
Ramada Turnpike Lodge, Santa Barbara, CA ADA and accessibility

Ramada West Hollywood, West Hollywood, CA

Condo hotel advice, joint venture, land use, entitlements

Red Lobster Restaurants, throughout CA ADA and accessibility, litigation

Regal/Richfield Portfolio (25-hotel portfolio with Regal Bostonian, Boston, MA; Regal Alaskan, Anchorage, AK; Regal Maxwell House, Nashville, TN; Regal Constellation, Ontario, Canada; Regal Biltmore, Los Angeles, CA; Regal Cincinnati, Cincinnati, OH; Regal McCormick, Scottsdale, AZ; Regal Minneapolis, Minneapolis, MN; Regal Riverfront, St. Louis, MO; Regal Harvest House, Boulder, CO; Regal University, Durham, NC; Regal UN Plaza, New York, NY; Regal Knickerbocker, Chicago, IL; Clarion Inn, Sacramento, CA; Clarion Fourwinds, Bloomington, IN; Wynfield Inn Westwood, Orlando, FL; Wynfield Inn Main Gate, Kissimmee, FL; Sheraton Inn Buffalo Airport, Buffalo, NY; Quality Inn South Mountain, Phoenix, AZ; Comfort Inn Vail/Beaver Creek,

Engagement

Regent Beverly Wilshire Hotel, Beverly Hills, CA

Avon, CO; Comfort Inn Salt Lake City Airport, Salt Lake City, UT; Comfort Inn Atlanta Airport, Atlanta, GA; Park Inn Club & Breakfast, Bradenton, FL; Aurora Inn, Aurora, OH

Regent Hotel & Residences, Papagayo, Costa Rica

Regent Hotel Portfolio, Berlin, Germany, Bordeaux, France, Zagreb, Croatia, The Regent Palms-Providenciales, Turks & Caicos, The Regent Grand-Providenciales, Turks & Caicos, Regent Grand Resort-The Grand Calabash Providenciales, Turks & Caicos, The Regent Palmas del Mar-San Juan, Puerto Rico Acquisition/sell-side, ownership issues, management agreement

Acquisition/buy-side, development, management agreement

Acquisition/buy-side; acquisition of Regent brand worldwide and all hotel and management agreement assets, management agreement, trademark

Remington Las Montanas Resort Hotel,

Indian Wells, CA

Renaissance Agoura Hills Hotel, Agoura Hills, CA

Renaissance Hollywood Hotel, Hollywood, CA

Renaissance Houston Hotel, Houston, TX

Renaissance Las Vegas Hotel, Las Vegas, NV

Renaissance Pittsburgh, Pittsburgh, PA
Renaissance Resort & Spa, Jackson Hole, WY

Renaissance Syracuse Hotel, Syracuse, NY

Residence Inn, Little Rock, AR
Residence Inn, Long Beach, CA

Renaissance, Scottsdale, AZ

Residence Inn by Marriott (17 Residence Inns by Marriott located in Amarillo, TX; Appleton, WI; Canton, OH; Cedar Rapids, IA; Corpus Christi, TX; Davenport, IA; Lansing, MI; Lewisville, TX; Madison, WI; Peoria, IL; Sioux Falls, SD; Topeka, KS; Waco, TX; Westminster, TX; Woodlands, TX; Youngstown, OH; and Rockville, IL)

Management agreement, development

Acquisition/buy-side, management agreement

Labor and employment, development, joint venture, management agreement

Management agreement

Acquisition/buy-side

Acquisition/sell-side

Financing

Financing

Acquisition/buy-side, management and franchise agreement, joint venture

Acquisition/buy-side

Management agreement

Management agreement

Securitization/financing

Residence Inn by Marriott, El Segundo, CA Financing

Residence Inn by Marriott, Houston, TX Franchise agreement

Residence Inn by Marriott, Long Island, NY Management agreement

Residence Inn by Marriott, Salt Lake City, UT Restructuring

Residence Inn by Marriott, Torrance, CA

Restructuring, loan participation issues

ResidenSea—The World of ResidenSea

Management agreement for condo ship

Resort at Squaw Creek, Lake Tahoe, CA Management agreement, condo hotel advice, litigation, ADA and accessibility

Richelieu Hotel, San Francisco, CA Foreclosure, acquisition/sell-side

Ritz Plaza South Beach, Miami, FL Management agreement, joint venture, financing

Jim Butler

Engagement

Ritz-Carlton Bali Resort & Spa, Jimbaran, Bali, Indonesia Management agreement, litigation, project expansion

Ritz-Carlton Barcelona, Barcelona, Spain Management agreement, joint venture, acquisition/sell-side

Ritz-Carlton Boston, Boston, MA Financing, acquisition/buy-side, tax, financing

Ritz-Carlton Houston, Houston, TX Management agreement, development

Ritz-Carlton Huntington, Pasadena, CA Acquisition/buy-side

Ritz-Carlton Kapalua, Maui, HI Management agreement, foreclosure/deed-in-lieu, acquisition/sell-side as special bank group

counsel on all hotel and Hawaii issues, condo hotel advice

Ritz-Carlton La Jolla, La Jolla, CA Acquisition/buy-side, financing, joint venture, management, franchise agreement

Ritz-Carlton LA Live Hotel and Residences, Asset management agreement

Los Angeles, CA

Ritz-Carlton Napa, Napa Valley, CA Financing, acquisition/buy-side, management agreement

Ritz-Carlton New Orleans, New Orleans, LA Management agreement

Ritz-Carlton Newport, Newport Beach, CA

Management agreement, development

Ritz-Carlton Northstar, Lake Tahoe, CA

Loan workout, restructuring

Ritz-Carlton Rancho Mirage, Rancho Mirage, CA

Financing, condo hotel advice

Ritz-Carlton, Reynolds Plantation, Greensboro, GA Acquisition/buy-side, joint venture, bond financing, management agreement

Ritz-Carlton San Diego, San Diego, CA Acquisition/buy-side, joint venture, management and franchise agreement, litigation, entitlement,

ground lease

Ritz-Carlton San Francisco, San Francisco, CA

Management agreement, acquisition/sell-side, financing, acquisition/buy-side

Riverdale Resort, Winters, CA Transactional

Riverfront Hotel, Spokane, WA Acquisition/buy-side, joint venture, tax, management agreement, operations

Riviera Golf and Tennis Resort, Palm Springs, CA Acquisition/buy-side

Robles Del Rio Lodge, Carmel Valley, CA Joint venture

Rockridge Resort, Keystone, COManagement agreementRodeway Inn, Grand Junction, COConstruction financingRoosevelt Hotel, Seattle, WAAcquisition/buy-sideRoyal Coach Hotel, Anaheim, CAOwnership structure, taxRoyal Plaza Hotel, Disney World, FLAcquisition/buy-sideRunaway Bay Marina, Gold Coast, AustraliaAcquisition/buy-sideSafari Riverwalk Hotel, Scottsdale, AZManagement agreement

San Bernardino Hotel & Convention Center, Acquisition/buy-side, development, construction, financing, franchise agreement, bankruptcy,

Acquisition/buy-side

San Bernardino, CA acquisition/sell-side

Saipan Hotel, Saipan, Marianas

Catalina, CA

San Bruno Inn, San Bruno, CAADA and accessibility, litigationSan Mateo Park Hotel, San Mateo, CAManagement agreement, joint ventureSan Pedro Marina Hotel, San Pedro, CAAcquisition/buy-side, land use, regulatory

San Ysidro Ranch, San Ysidro, CA
Management agreement, litigation, operations issues

Sandman Inn, Santa Barbara, CA ADA and accessibility, redevelopment

Santa Barbara Beach Hotel, Santa Barbara, CA Acquisition/buy-side

Santa Catalina Hotel, Resort & Residences, Condo hotel advice, development, acquisition/buy-side, ground lease, infrastructure, financing,

management agreement

Savannah Inn, Savannah, GA Management agreement, acquisition/sell-side

Savoy Hotel, San Francisco, CA Acquisition/buy-side

Engagement

Sawgrass Marriott Resort and Beach Club,

Pointe Verda Beach, FL

Acquisition/sell-side

SBE Supper Club, Alto Palato Lease SBE Supper Club, Bedford Lease SBE Supper Club, Chrone Lease

SBE Supper Club, Katsuya Licensing Issues

SBE Supper Club, Prey Lease

Schloss Hotel, Schloss Veldon, Austria Management agreement

Seal Rock Inn, San Francisco, CA ADA and accessibility, litigation Shadowridge Golf Course, Vista, CA Restructuring, loan workout

Shadowrock, Palm Springs, CA Management agreement, mixed-use structuring, condo hotel advice, land use, entitlements

Shangri-La Boston Hotel & Residences, Boston, MA Management agreement, condo hotel advice (new development)

Shattuck Hotel, Berkeley, CA Transactional

Shelbourne Hotel, Dublin, Ireland Management agreement

Sheraton Anaheim Hotel, Anaheim, CA Bankruptcy, refinance, acquisition/sell-side

Sheraton Bloomington Hotel, Minneapolis, MN Acquisition/buy-side, management and franchise agreement, financing

Sheraton Centro Historico, Mexico City, Mexico Financing

Acquisition/buy-side, management and franchise agreement, financing, joint venture Sheraton Chapel Hill Hotel, Chapel Hill, NC

Sheraton Condado Beach Resort & Casino, San Juan, Management agreement, development, financing

Puerto Rico

Sheraton Four Points, Los Angeles, CA Joint venture, labor and employment Sheraton Four Points, St. Louis, MO Franchise agreement, financing Sheraton Grand, Los Angeles, CA Financing, operations, litigation

Sheraton Grande Ocean Resort, Miyazaki, Japan Management agreement Sheraton Gunter Hotel, San Antonio, TX Acquisition/buy-side Franchise agreement

Sheraton Harbortowns Four Points Resort & Marino,

Ventura, CA

Sheraton Hotel, Denver, Colorado

Loan workout

Sheraton Hotel, Lake Buena Vista Management agreement Sheraton Hotel, Long Beach, CA Acquisition/buy-side

Sheraton Hotel, Needham, NH Financing, management agreement

Sheraton Hotel, Norwalk, GA Restructuring

Sheraton Hotel, Parsippany, NJ Financing, management agreement

Sheraton Hotel, Pasadena, PA Loan modification

Sheraton Hotel, Philadelphia, PA Management and franchise agreement, acquisition/buy-side, financing

Sheraton Hotel, San Diego, CA Financing, management agreement

Sheraton Hotel, St. Louis, MO Foreclosure/receivership, workout, acquisition/sell-side

Sheraton Hotel, Tacoma, WA Management and franchise agreement Sheraton Hotel Colony Square, Atlanta, GA Financing, management agreement

Sheraton LAX, Los Angeles, CA Acquisition/buy-side Sheraton Ontario, Ontario, CA Transactional

Sheraton Phoenix Airport Hotel, Phoenix, AZ Acquisition/buy-side, financing

Sheraton Phoenix Golf Resort, Miyazaki, Japan Management agreement

Engagement

Sheraton Premier Hotel, Universal City, CA Foreclosure/deed-in-lieu

Sheraton Universal, Universal City (Los Angeles), CA Foreclosure/receivership, acquisition/sell-side
Sheraton Wharfside, San Francisco, CA Management agreement, operations issues

Shilo Inn, Portland, OR ADA and accessibility, litigation

Silverado Country Club & Resort, Napa, CA Management agreement

Silverton Resort & Casino, Las Vegas, NV Condo hotel advice, land use, entitlements

 Six Senses Resort, Battlecreek, MI
 Management agreement

 Sleep Inn, Fayetteville, AR
 Securitization/financing

 Sleep Inn, Missoula, MT
 Securitization/financing

 Sleep Inn, Springfield, IL
 Securitization/financing

Sleep Inn, Thornton, CO Management and franchise agreement, financing

Snake River Lodge & Spa, Jackson Hole, WY Acquisition/sell-side

Sofitel, San Francisco, CA

Development, land use, entitlements

Sonoma Mission Inn, Sonoma, CA

Financing, acquisition/sell-side

Sonoma Valley Inn, Sonoma, CA Restructuring, Ioan workout

Spindrift Inn, Monterey Bay, CA Management agreement, acquisition/sell-side

Sports Arena TraveLodge, San Diego, CA Acquisition/buy-side, franchise and management agreement, bankruptcy, acquisition/sell-side

Springhill Suites, Pinehurst, NC Management agreement

Springs of Palm Springs, Palm Springs, CA Financing, acquisition/buy-side

 St. Regis Aspen, Aspen, CO
 Acquisition/buy-side

 St. Regis New York, New York, NY
 Condo hotel advice

St. Regis-Vanderbilt Club, San Juan, PR
Management agreement, development, financing

Stags Leap Winery, Napa, CA Acquisition/buy-side, licensing, franchise agreement, trademark

Staples Los Angeles Sports Arena, Los Angeles, CA Development, construction, leasing, management agreement

Stone Eagle Golf Club, Palm Desert, CAGolf club formation and membership agreementsStouffer Esmeralda, Indian Wells, CAGolf and amenity use agreements, financing

Summit Hotel Rodeo Drive, Beverly Hills, CA Labor and employment

Sunrise Suites and Casino, Las Vegas, NV Bankruptcy

Sunterra Resorts Harbour Lights, Gaslamp District

(San Diego), CA

Acquisition/sell-side, timeshare formation, multi-state registration

Sunterra San Luis Bay, San Luis Obispo, CA

Timeshare, acquisition/sell-side

 Super 8 Motel, Anaheim, CA
 Acquisition/sell-side

 Super 8 Motel, Austin, TX
 Franchise dispute

Super 8 Motel, Bloomington, IN; Danville, IL; Evansville,

IN; Fond du Lac, WI; Owensboro, KY; Racine, WI;

Washington, IL; Waterloo, IA

Securitization/financing

Tarrytown House Estate, Tarrytown, NY ADA and accessibility

Tempe Diablo Stadium, Tempe, AZ Acquisition/buy-side, development, financing, operations issues

Tharaldson Inn, Toledo, OH

Securitization/financing
The Carlyle on Wilshire, Hollywood, CA

Financing, development
Tom Watson Phoenix Golf, Miyazaki, Japan

Management agreement
Topaz Hotel, Washington, DC

Management agreement
Town Place Suites, Houston, TX

Securitization/financing

Engagement

Travelodge Monterey, Bay, Monterey, CA ADA and accessibility TraveLodge Motel, Carmel, CA ADA and accessibility TraveLodge Motel, Hermosa Beach, CA Acquisition/sell-side Triton Hotel, San Francisco, CA ADA and accessibility Trump Castle, Atlantic City, NJ Acquisition/buy-side Trump Condominium Hotel, Amman, Jordan Management agreement

Trump Condominium Hotel, Cap Cana, Dominican

Republic

Trump Hotel, Giza, Egypt **Trump International Hotel & Tower Chicago** Las Vegas, Las Vegas, NV

Trump International Hotel & Tower Chicago,

Chicago, IL

Trump International Hotel Waikiki Beach Walk,

Honolulu, HI

Trump Ocean Club, International Hotel & Tower,

Panama City, Panama

Trump Plaza Hotel & Casino, Atlantic City, NJ

Trump SoHo Hotel Condominium New York,

New York, NY

Trusthouse Forte Viscount Hotel, Los Angeles, CA

Turnberry Isle Resort & Club, Aventura, FL

Tustin Legacy, Tustin, CA

Twin Towers Motel, El Segundo, CA University Club, San Francisco, CA

Vagabond Inn, Carmel, CA

Vagabond Inn, Solvang, CA Vail Plaza Hotel, Vail, CO

Valencia Hotel, Loveland, CO

Valley River Inn, Eugene, OR

Venetian Hotel, Las Vegas, NV Viceroy, Palm Springs, CA

Viceroy, Santa Monica, CA Victorian Inn, Monterey Bay, CA

Villa Florence Hotel, San Francisco, CA

Villa Vera, Acapulco, Guerrero, Mexico

Vintage Court Hotel, San Francisco, CA W Dallas Victory Hotel & Residences, Dallas, TX

W Hollywood Hotel and Residences, Hollywood, CA W Hotel, Boston, MA

W Hotel, San Francisco, CA W Hotel, San Mateo, CA

W Hotel and Residences, Baltimore, MD W Las Vegas, Las Vegas, NV

Management agreement

Management agreement

Condo hotel advice Condo hotel advice

Condo hotel advice, acquisition/buy-side, financing

Management agreement, condo hotel advice

Acquisition/buy-side, development

Condo hotel advice

Acquisition/buy-side

Management agreement

Management agreement, development, joint venture, financing

ADA and accessibility

Refinancing ADA and accessibility

ADA and accessibility

Loan workout, restructure; bankruptcy

Management agreement

Acquisition/sell-side, land use, litigation

Labor and employment, operations and regulatory issues Condo hotel advice (conversion), land use, entitlements Condo hotel advice (conversion), land use, entitlements

Management agreement, acquisition/sell-side

Management agreement

Management and franchise agreement, acquisition/sell-side

Financing

Condo hotel advice (new development), management agreement

Financing, loan workout, restructuring

Financing

Development, construction, financing, joint venture, management and franchise agreement

Management agreement, development, joint venture, financing

Management agreement, development, financing

Management agreement, condo hotel advice, acquisition/buy-side, joint venture

Engagement

W Scottsdale Hotel and Residences, Scottsdale, CA Management agreement; financing, loan modification

Waikiki Gateway Hotel, Honolulu, HI Acquisition/buy-side Waikiki Grand, Honolulu, HI Management agreement Waldorf Astoria, Philadelphia, PA Management agreement

Warner Springs Resort, Warner Springs, CA Restructuring

West Paces-Ayana Resort and Spa Bali, Management agreement

Bali, Indonesia

West Paces-Capella Telluride, Telluride, CO Restructuring, loan workout, receivership, management and franchise agreement, litigation

West Paces-Schloss Velden, Velden, Austria Management agreement Westcoast Gateway Hotel, Seattle, WA Acquisition/buy-side Westcoast Long Beach Hotel, Long Beach, CA Acquisition/buy-side Westcoast Wenatchee, Wenatchee, WA Acquisition/buy-side

Western Lodging, Bodega Bay Lodge (Bodega Bay, CA); Half Moon Bay Lodge (Half Moon Bay, CA); Lafayette Park Hotel (Lafayette, CA); Monterey Plaza (Monterey, CA); Napa Valley Lodge (Yountville, CA); Stanford Park Hotel (Menlo Park, CA)

Labor and employment, operations and regulatory issues, joint venture, management agreement,

litigation, ownership issues

Westin Annapolis, Annapolis, MD Management agreement, development, financing

Westin Atlanta North Perimeter, Atlanta, GA Financing

Westin Bonaventure, Los Angeles, CA Bankruptcy, foreclosure

Westin Cincinnati, Cincinnati, OH Financing

Westin Horton Plaza, San Diego, CA Financing, development

Westin Hotel, Washington, DC Financing

Westin Kauai, Kauai, HI Restructuring, foreclosure/deed-in-lieu, insurance issues, tax, labor and employment,

acquisition/sell-side, acquisition/buy-side, litigation, management agreement, timeshare

Westin La Paloma Resort & Spa, Tucson, AZ Loan workout, receivership, restructuring

Westin Mission Hills, Rancho Mirage, CA Acquisition/buy-side, land use, amenity agreements, financing

Westin Hilton Head Island Resort & Spa, Hilton Head

Westin Orlando Resort & Spa, Orlando, FL

Island, SC

Loan workout, receivership, restructuring

Westin Ojbian Beach Saipan, Saipan, Marianas Management agreement, development, financing, joint venture Management agreement, joint venture, development, financing

Westin Pasadena, Pasadena, CA Management agreement, development

Westin Portland, Portland, OR Management agreement

Westin Resort, Bermuda Dunes Management agreement, development, joint venture

Westin River Place, New Orleans, LA Acquisition/buy-side Westin San Diego Ballpark Hotel, San Diego, CA Management agreement

Westin San Jose, San Jose, CA Management agreement, development, joint venture

Westin San Sebastian Hotel, Saint Augustine, FL Management agreement, technical services agreement, ancillary arrangements

Westin Seattle, Seattle, WA Management agreement

Westin Tabor Center, Denver, CO Management agreement, labor and employment

Westin Waltham Hotel, Waltham, MA Financing

Westwind Motor Inn, Monterey, CA Restructuring, bankruptcy

Wolfgang Puck Cafes, Domestic and International Franchise and license advice, franchise agreement

Woodfin Suites, Brea, CA Restructuring Woodfin Suites, Cypress, CA Restructuring

Engagement

Woodfin Suites, Dublin, OHRestructuringWoodfin Suites, Rockland, MDRestructuringWoodfin Suites, Sunnyvale, CARestructuring

Wyndham Anatole Hotel, Dallas, TX

Management agreement

Wyndham Bel Age, West Hollywood, CA

Acquisition/buy-side

Wyndham Emerald Plaza, San Diego, CA Acquisition/buy-side, land use, financing, operations

Wyndham Garden, Brookfield, WI Acquisition/buy-side Wyndham Garden, Charlotte, NC Acquisition/buy-side Wyndham Garden, Dallas Park Central, TX Acquisition/buy-side Wyndham Garden, LaGuardia, New York, NY Acquisition/buy-side Wyndham Garden, Las Colinas, TX Acquisition/buy-side Wyndham Garden, Novi, Detroit, MI Acquisition/buy-side Wyndham Garden, Overland Park, KS Acquisition/buy-side Wyndham Garden, Pleasanton, CA Acquisition/buy-side Wyndham Garden, Schaumburg, IL Acquisition/buy-side Wyndham Garden, Wood Dale, IL Acquisition/buy-side Wyndham Hotel, Dallas-Fort Worth Airport, TX Management agreement

Wyndham Hotel LAX, Los Angeles, CA Acquisition/buy-side, financing, strategic advice, condemnation, labor and employment

Yountville Inn, Yountville, CA

Management agreement

YMCA Hotel, San Francisco, CA

ADA and accessibility

LA 6792863v23



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